CALIFORNIA CULINARY EVOLUTION: 2008-PRESENT







FOREWORD



Travelers are continuously drawn to the edible experiences the Golden State has to offer: a blend of storied tradition and unrivaled agricultural bounty whirled with wild innovation.

Representing the close ties that tourism and agriculture have to the success of all Californians, a new course is served. Visit California, in collaboration with our extensive culinary industry partners, is excited to elevate the Golden State's foodand drink-centered product under a delicious new platform: **California Tasteblazers**.

Today's global travelers crave more than memorable meals and understand how food reveals a sense of place. This insight, and many others, are outlined in this whitepaper — a tasting menu of how Visit California will engage this powerful culinary-minded demographic.

Leveraging Visit California's existing marketing platforms and California's distinctive brand of fresh, freethinking and fearless attitude, the organization is reintroducing the Golden State as the epicenter of a farm-to-fork lifestyle that's both luxurious and accessible, a destination where wild experimentation and enlightened multiculturalism abound. The work has already begun, including partnering with Michelin to launch the first ever state guide, and expanding the reach of California Restaurant Month, with more savory efforts underway.

California Tasteblazers is the start of a mouthwatering new adventure for the state's travel and tourism industry, and Visit California looks forward to digging into this big, delicious dream.

Dream Big (and stay hungry)!

Caroline Beteta

President & CEO. Visit California

EXECUTIVE SUMMARY

California's culinary lifestyle sparks the interest of travelers around the globe, inspiring millions to visit the Golden State each year for a taste.

Not only does dining draw visitors, it also inspires them to open their wallets – to the tune of \$35.9 billion in food and beverage spending in 2017, or 27 percent of all travel spending in the state. Travelers truly put their money where their mouth is, with dining driving more economic output than shopping and attractions combined.

California outpaces the rest of the country in terms of travelers' desire for culinary experiences, with 59 percent of travelers interested in taking a culinary trip to California, compared to only 39 percent looking to second-place Oregon for the same experience, according to Mandala Research.

And California's dining destinations are delivering on the promise, with emerging culinary scenes in dozens of cities across the state, many of which were eyed by the famed Michelin Guide as it compiled its very first statewide guide, announced in early 2019. From America's Farm-to-Fork Capital (Sacramento) to America's Finest City (San Diego) to the country's reigning restaurant mecca (San Francisco), California's many dining havens include vast metropolises, ethnic enclaves and tiny rural hidden gems – putting the state head and shoulders above any other destination in the United States.

For more than two decades, Visit California has bolstered the state's culinary bounty as a core pillar of California's very identity. The state's 90,000 restaurants in particular are an integral part of telling California's story, and destination marketing has reaped dividends for the segment, driving \$2.5 billion in revenue in 2017.

In the last decade (2008-2018), total incremental food and beverage spending as a result of Visit California's global brand advertising program amounted to \$20.2 billion. Nearly 10,000 restaurants invest in Visit California's program of work annually.

In 2007, Visit California capitalized on the Golden State's agricultural strength and culinary culture, integrating them into its brand advertising with the launch of "The Land of Wine & Food" in partnership with the California Wine Institute.

The campaign, brought to life by celebrity-level culinary influencers such as Thomas Keller, Wolfgang Puck, Susan Feniger and Giada De Laurentiis, and lauded winemakers from Heidi Barrett to Bill Harlan, laid the foundation for the organization's efforts in the culinary space for the next decade resulting in a number of global marketing activations and driving new consumer interest in California.

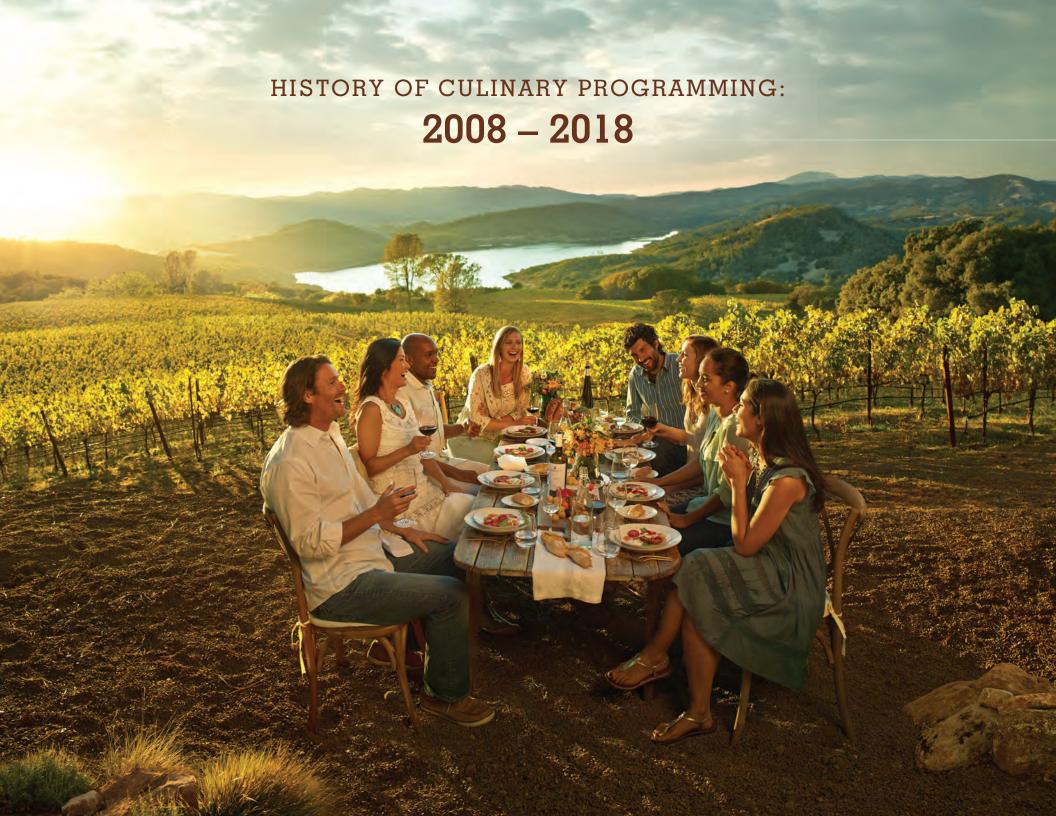
Today, the once unique messaging has oversaturated the market as every destination has emerged attempting to claim the same ownership of the culinary space. In addition, the culinary landscape in terms of content, audience and marketing has evolved considerably since Visit California's inaugural initiative first launched.

Visit California analyzed how to reinvigorate the state as a distinct and appealing culinary destination to new opportunity target audiences. Strategic Marketing & Research Insights (SMARI) research revealed that Visit California's culinary target represents a significant percentage of all visitors to California – between one-third to three-quarters of audiences from all Tier 1 markets. The culinary audience also skews more

millennial with a tendency to stay longer and spend more. These findings demonstrate a valuable audience opportunity to leverage core commonalities among demographics and attitudes existing across Tier 1 culinary travelers.

To competitively differentiate the California culinary experience, Visit California has initiated a thorough planning process to deliver data-driven marketing strategies that will include developing campaigns with authentic influencers and activating social media and creative formats across the content spectrum, including print, web content and online television; analyzing best practices among successful culinary brands; and leveraging one-of-a-kind partnerships.

The latest evolution of Visit California's culinary platform – "California Tasteblazers" – is crafted to encourage discovering California as a destination for alimentary adventure and immersive one-of-a-kind edible experiences that will drive visitation across the state through company-wide integrated initiatives. Visit California will measure success through its annual SMARI research program to inform future programming.



10 YEARS OF MARKETING INVESTMENT

- Land of Wine & Food Inaugural Culinary Initiative
- Always in Season

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 $2007 \quad 2008 \quad 2009 \quad 2010 \quad 2011 \quad 2012 \quad 2013 \quad 2014$

- California Dream Eater Original Video Series						- California Tasteblazers			
TOD	AY	TOMORROW							
2015	2016	2017	2018	2019	2020	>>>			

Land of Wine & Food Initiative

In 2008, Visit California launched the Land of Wine & Food initiative in partnership with the California Wine Institute. The goal of this initiative was to leverage California's unique wine and food lifestyle, then a driver of destination choice, to attract affluent travelers and maintain the state's position as the #1 choice for wine and food travel.

The Land of Wine & Food initiative was born out of both primary and secondary research.

In January and February of 2007, Visit California embarked on a comprehensive qualitative research project with Smith & Company and MeringCarson to explore and refine California's communication strategy. While California's brand advertising had been continuously tracked from a quantitative standpoint, qualitative research of this scale had not been undertaken since 1997. The qualitative research revealed that California's food and wine culture was considered by leisure travelers to be one of the state's defining assets – a departure from the qualitative research a decade earlier. In 2007, California was seen as a pioneer in fresh, healthy food and the organic/sustainable agriculture movement, and the ethnic diversity of California was seen to yield innumerable exotic dining choices.

From a quantitative lens, a 2006 Profile of Culinary Travelers by the Travel Industry Association in collaboration with Edge Research further validated the culinary travel market. In the report, culinary travel was defined as "travel to learn about or enjoy unique and memorable eating and drinking experiences – not necessarily just those that are exclusive or highly acclaimed, but all memorable eating and drinking experiences." These travelers were divided into groups based on how central food or wine-related activities had been to their trip and destination selection.

- * "Deliberate" Culinary Traveler food- or winerelated activities were the key reason for the trip and destination selection.
- * "Opportunistic" Culinary Traveler sought out food- or wine-related activities, but these were not a factor in destination selection.
- * "Accidental" Culinary Traveler participated in food- or wine-related activities on a trip "simply because they were available."





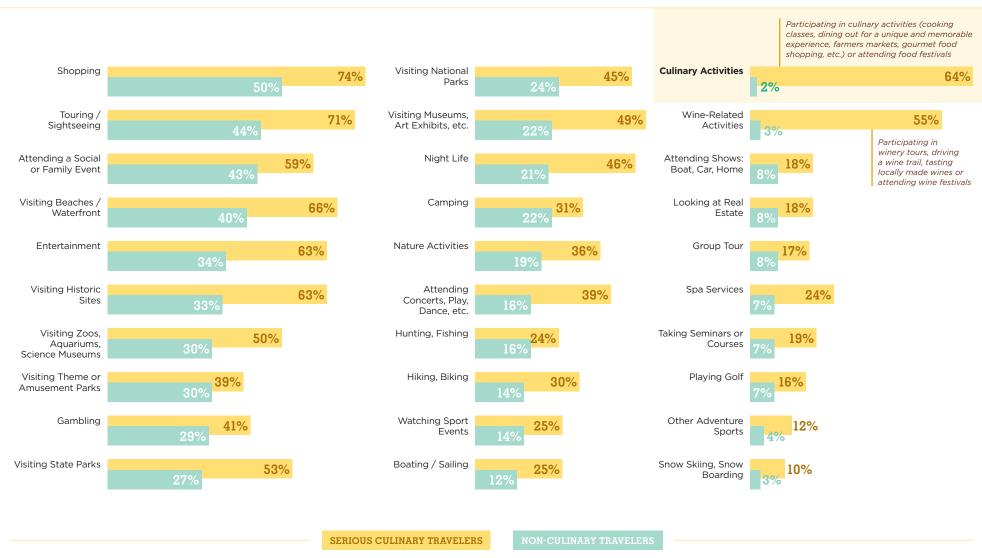
While the incidence of culinary travel did not vary significantly by demographic group or region, mature travelers were less likely to engage in or express future interest in culinary travel. From a socioeconomic perspective, current and future culinary travelers held advanced degrees and had higher annual household incomes.

Culinary travelers were identified to be active travelers – more likely than the general leisure travel population to have participated in cultural activities (concerts, museums, etc.), enjoyed spa services, visited state/natural parks and historic sites, and participated in a variety of outdoor activities.

Historically, culinary was an immersive but valuable niche opportunity limited to serious culinary travelers.

TIA PROFILE OF CULINARY TRAVELERS (2006)

2006 Trip Activities over Past 3 Years: Total Leisure Traveler Population



Base: Serious Culinary (Deliberate/Opportunistic) Travelers n=630; Non-Culinary (Accidental/Non) Travelers n=1734 The research showed California holding the top position as the destination most recently traveled to for both food-related (14 percent) and wine-related (31 percent) activities. California was followed by Florida (10 percent), New York (7 percent) and Texas (6 percent) for food-related trips, and by New York (10 percent), Missouri, North Carolina, Oregon and Pennsylvania (all 5 percent) for wine-related trips. For both food- and wine-related trips, travelers stayed longer (3+ days) and the majority stayed in hotels/motels/resorts.

Based on this research, Visit California defined an opportunity to establish California as a leading culinary tourism destination through development of a culinary sub-brand:



Anchored in the blend of place (California's abundance of wine and food offerings) and people (California pioneers/innovators who make those offerings/experience unique), The Land of Wine & Food promised that you, as a visitor, could live the best of all that's good in life (like a Californian). The Land of Wine & Food initiative brought a fresh perspective on local, organic, sustainable and authentic to differentiate California from competitive states.

The Land of Wine & Food campaign featured a mix of notable California winemakers, chefs and culinary artisans, including Bill Harlan, Heidi Barrett, Randy Lewis, Thomas Keller, Duskie Estes and Suzanne Goin, among many others. The inaugural campaign launched in January 2008 with an integrated mix of campaign activity, including a national television commercial ("You'll Be Back") and print campaign, along with a dedicated website, extensive public relations, including a launch event in New York City and satellite media tour with Andrew Firestone, and cooperative content and promotions.

"YOU'LL BE BACK" TV

"You'll Be Back" aired on national cable across a wide range of networks, including A&E, Bravo, E!, Fine Living, Food Network, Lifetime, TBS, TLC, TNT, Travel Channel and USA, as well as in key Canadian markets (Vancouver, Calgary, Edmonton, Toronto).





THE LAND OF WINE & FOOD PRINT

Print advertising ran nationally in *Bon Appetit, Gourmet, Saveur, Wine Spectator, Wine Enthusiast* and *Condé Nast Traveler*, with a cooperative marketing layer that included a 12-page insert in *Bon Appetit* and *Gourmet*.

bon appétit *Gourmet* SAVEUR Wine Spectator WINE ENTHUSIAST **Traveler**

A dedicated website (www.landofwineandfood.com) was developed to reinforce California as The Land of Wine & Food, with an interactive wine finder, insider video and blog content, and statewide consumer sweepstakes featuring each region.

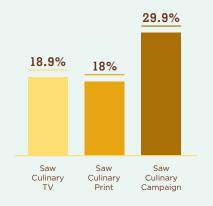


Total year one media investment in The Land of Wine & Food initiative was \$3.9 million with 258.2 million impressions delivered to the culinary target.

As a new layer of Visit California's Brand advertising program, The Land of Wine & Food campaign achieved an impressive 29.9 percent recall among the target audience with a 36 percent likelihood to visit. Those who recalled the culinary campaign were much more likely to indicate they had visited a winery and ate at a unique or fine dining restaurant as part of their trip, and culinary travelers spent significantly more money on their trip to California.

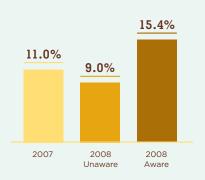


ADVERTISING RECALL (SMARI 2008 DOMESTIC AD TRACKING)

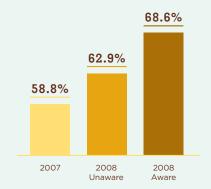




VISITED A WINERY



FINE DINING OR UNIQUE RESTAURANT



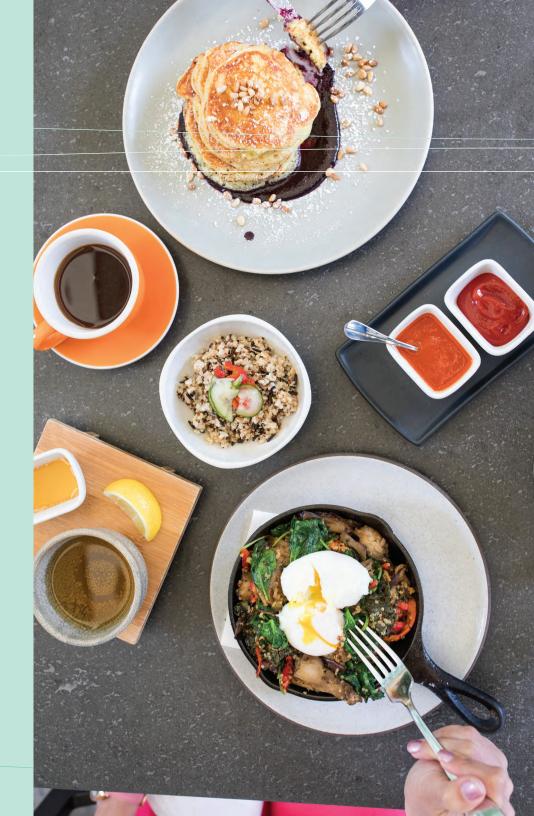


California Restaurant Month

In 2011, Visit California saw a unique opportunity to package the many individual Restaurant Week events occurring in destinations across California into a statewide promotional event – California Restaurant Month. Each January, California Restaurant Month celebrates the Golden State's rich culinary experiences and positions California as a premiere culinary travel destination, spotlighting destinations throughout the state as they present their own local restaurant week programs and culinary offerings.

In 2019, 40 communities used the California Restaurant Month platform to attract consumers to their restaurants.





Each year, Visit California conducts a post-California Restaurant Month survey along with select exit interviews among participating destinations. In 2019 and consistent with prior years, industry respondents cited "increased awareness of (their) culinary offerings" and "increasing social reach" as the top reasons for participating in California Restaurant Month. "Establishing relationships within (their) restaurant community"

was cited as another goal (Other, open end). The majority of respondents found this Visit California program "Very Effective" or "Effective" across all aspects, including web content, earned media and social engagement. Most importantly, nearly all respondents plan to participate in California Restaurant Month again in 2020.

O13: HOW EFFECTIVE WERE THE FOLLOWING ASPECTS OF VISIT CALIFORNIA'S CALIFORNIA RESTAURANT MONTH PROGRAM?

	VERY EFFECTIVE	EFFECTIVE	SOMEWHAT EFFECTIVE	NOT EFFECTIVE	NOT AT ALL EFFECTIVE	TOTAL	WEIGHTED AVERAGE
INDUSTRY COMMUNICATION	31.82% 7	50.00% 11	18.18% 4	0.00% O	0.00% 0	22	4.14
TOOLKIT	45.45% 10	36.36% 8	18.18% 4	0.00% O	0.00% 0	22	4.27
WEB CONTENT ON DINEINCA.COM	36.36% 8	27.27% 6	31.82% 7	4.55% 1	0.00% 0	22	3.95
INTERACTIVE MAP ON DINEINCA.COM	36.36% 8	31.82% 7	27.27% 6	4.55% 1	0.00% 0	22	4.00
TWITTER CHAT WITH #FOODTRAVELCHAT	25.00% 5	30.00% 6	25.00% 5	15.00% 3	5.00% 1	20	3.55
EARNED MEDIA OPPORTUNITIES	20.00% 4	40.00% 8	20.00% 4	10.00% 2	10.00% 2	20	3.50
SOCIAL MEDIA CONTENT & ENGAGEMENT	27.27% 6	45.45% 10	22.73% 5	4.55% 1	0.00% 0	22	3.95
RESTAURANT MONTH CONSULTANT	52.38% 11	28.57% 6	14.29% 3	4.76% 1	0.00% 0	21	4.29

Q17: WILL YOU PARTICIPATE IN CALIFORNIA RESTAURANT MONTH AGAIN IN 2020?

YES: 95.45%

NO: 0.00%

UNSURE: 4.55%



Historically, California Restaurant Month programming has been promoted through integrated campaign efforts across owned, earned and paid media channels.

Editorial content on VisitCalifornia.com covers participating California Restaurant Month destinations, with an interactive map and ancillary content to showcase events and unique culinary experiences. This content is amplified across Visit California's owned channels, including the California Now lifestyle news site and podcast, email marketing program and social media.

In the months leading up to California Restaurant Month, Visit California works to generate buzz and awareness of the participating destinations and the state's overall culinary scene by pursuing traditional earned media opportunities through proactive targeted pitching to print, digital and broadcast media.

This strategy has evolved toward hosting culinary-focused influencers with high reach and robust engagement with their followers to spotlight restaurants and special offers that visitors should have on their radar for January travel.





In 2019, Visit California hosted four influencers on culinary road trips in December and January, resulting in 14 blog posts, 301 social media posts, 56,959 engagements and 14.3 million impressions. Visit California also hosts an annual culinary-themed Twitter chat to drive additional awareness. In 2019, this social media event was hosted with #FoodTravelChat, resulting in 3,799 tweets from 423 participants with a total potential reach of 2.9 million and 46 million impressions.

In 2013, Visit California began to invest in paid media channels to broaden its reach and drive site visitation to fuel engagement with California Restaurant Month content. What started as a mix of display retargeting and paid social campaigns grew to include national partnerships with FoodandWine.com, OpenTable, Google Display Network and Pinterest.

To date, Visit California has invested nearly \$1 million in paid media support of California Restaurant Month and garnered 735 million impressions.

As California Restaurant Month has evolved to include programming beyond the traditional restaurant week model, partner destinations have continued to refine their culinary tourism approach. In 2019, an unprecedented number of participating destinations implemented a full rebrand of their restaurant week events, opting to lean more heavily on themed events and promotions to help better tell the story of their culinary community. From weeklong, citywide dining events to special food festivals, these destinations are leveraging the statewide campaign to tell California's culinary story.



2019 CALIFORNIA RESTAURANT MONTH CASE STUDY:

Visit Placer

Visit Placer leveraged the California Restaurant Month platform for the first time to celebrate the Satsuma Mountain Mandarin, the region's signature citrus crop, and demonstrate how their restaurants highlight this versatile little gem of a fruit through unique menu preparations. Working with partners PlacerGROWN and a local marquee restaurant, Visit Placer told the story of their culinary community through content featured on their website and Visit California's CRM web pages and e-newsletters.

"California Restaurant Month helped us open the door to other partnerships with PlacerGROWN as a natural blend of tourism and agriculture."

– Visit Placer

MONTEREY Grab life by the moments:

2019 CALIFORNIA RESTAURANT MONTH CASE STUDY:

Monterey

To reintroduce consumers to locally caught species previously overfished while putting a face to the fishing industry through profiles of local fisherman, Monterey created "Get Hooked: Putting Monterey's Best Fish Forward." Spearheaded by the Monterey Bay Fish Trust, which served as the liaison between the DMO, restaurant operators and local fisherman/fisheries supply chain, this unique culinary tourism platform debuted as part of California Restaurant Month and will be leveraged year-round.

"Colleagues, partners and operators continuously saw things about CRM which was great. Given how tourism-based Monterey is, being a part of CRM lent a lot of credibility to the program."

- Monterey Bay Fish Trust

El Dorado

2019 CALIFORNIA RESTAURANT MONTH CASE STUDY:

Visit El Dorado

In their inaugural year, Visit El Dorado developed a "Fork in the Road" promotion centered on off-the-beaten-path restaurants in the county. Using California Restaurant Month as a platform to meet each chef/operator personally, Visit El Dorado uncovered an array of colorful personalities and compelling stories that manifested in a video-centric campaign.

"Our participation in California Restaurant Month inspired a year-long culinary series that will be rolling out in the coming months and include a chef's challenge with high profile judges. Culinary now has a permanent place in our content calendar, not just a January campaign."

- El Dorado County Visitor's Authority





CULINARY PROGRAMMING

California, Always in Season

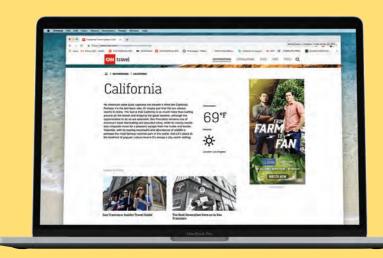
In 2014, Visit California formed a strategic partnership with the California Department of Food & Agriculture (CDFA) and California Grown (CA GROWN) to create joint programming focused on the intersection of tourism and agriculture – both year-round industries in California – and capitalized on the organization's intrinsic synergies to develop joint marketing activities to showcase California's agricultural bounty.

The promotional umbrella, "California, Always in Season," was created to highlight the year-round growing season in California, its diversity of specialty crops/growing regions, as well as positioning California as a premier destination for culinary travel and unique dining experiences. The creative platform tapped into the emotional connection consumers have with the food they consume, and a rich curiosity to understand where it comes from.



CALIFORNIA always in season

The multimedia campaign included 18 videos, six print ad features and high-impact digital assets deployed through media partnerships with *Food & Wine* magazine, YouTube TrueView, Facebook, Instagram as well as other endemic partner websites.

































CULINARY PROGRAMMING

Total paid media investment for the three-year "California, Always in Season (CAIS)" campaign was \$3 million with 183 million impressions delivered to the culinary target.

Digital assets drove nearly 200,000 clicks to the campaign landing page and featured content on VisitCalifornia.com. The full length videos were housed on Visit California's Dream365TV website and YouTube channels, garnering over two million video views.

Earned media coverage of the partnership announcement and "California, Always in Season" campaign activity resulted in an additional three million impressions and \$756,000 in media value. Visit California also partnered with California Grown and the California Cut Flower Commission to share "Field to Vase" experiences through a partnership with influencers Yasmine Mei and Sarah Winward, whose coverage reached an audience of 2.4 million.

The "California, Always in Season" campaign had a positive influence on California's image, especially in highlighting lesser known aspects of California's culinary offerings like farm tours.



IMAGE OF CALIFORNIA	NO RECALL OF CAIS*	RECALL OF CAIS*	DIFFER- ENCE
WINERIES	4.4	4.7	0.3
FINE DINING	4.0	4.6	0.6
CALIFORNIA-GROWN CROPS	3.9	4.4	0.5
LOCAL CUISINE	3.7	4.5	0.8
FARMERS MARKETS	3.3	4.1	0.8
BREWERIES	2.9	3.8	0.9
FARM TOURS	2.7	3.9	1.2

Source: SMARI 2014 Domestic Ad Tracking



California Dream Eater

By 2015, culinary-related tourism had been on the rise for more than a decade. The percentage of U.S. leisure travelers who traveled to experience culinary activities grew from 40 percent to 51 percent between 2006 and 2013. At this time culinary had become a "leading hook" in travel.

The definition of culinary experience was broadening with an increased number of experiences encompassing not only fine dining but also cafés, food trucks, events, cooking classes, microbreweries, tours and tastings. Travelers were developing a deeper level of knowledge about culinary offerings and seeking out local experiences that provided something different from home. Social media was becoming increasingly important in spreading the word and consequently there was more emphasis by travelers on sourcing "expert" opinions and reviews of culinary offerings. Millennials were rising in terms of their purchasing power and cultural clout, and were increasingly referred to as the "Foodie Generation."



Based on these trends, Visit California saw an opportunity to establish California as a unique culinary destination for millennials.

California Dream Eater was created to activate millennial foodies, driving interaction with California culinary storytelling and engagement via a dedicated Instagram channel.







An "eatertainment" video series was developed featuring host Chase Ramsey, who proudly, passionately and hilariously eats the best things in California on behalf of foodies everywhere. Food lover, not food expert, Chase is the ultimate student of food. From Michelin-rated restaurants to locally loved haunts, food-themed festivals and beyond, the California Dream Eater hits the road to discover culinary experiences across the Golden State.







Since 2015, California Dream Eater has spotlighted over 560 restaurants in video content and social media posts.

California Dream Eater has garnered 1.63 billion impressions and 161 million video views since the inception of the program (through 3/31/2019). Average YouTube view duration is 1:46m, with a 48 percent video completion rate. Visit California has invested \$4.9 million in paid media support and \$1.6 million in production to shoot and create 85 individual episodes of the California Dream Eater series. More than 1,000 Instagram posts and 137 video assets have been deployed, and Instagram followers are approaching 50,000.

Since the series launched in 2015, California Dream Eater has included robust earned media activity. Chase Ramsey has traveled the country to meet with dozens of culinary influencers in New York City, Chicago, Los Angeles and Portland.

To help Chase Ramsey tackle the important task of eating and Instagramming Live the best dishes in California, Visit California hosts culinary influencers each winter to spread out on itineraries throughout the Golden State and build buzz for California Restaurant Month, and California's Culinary Scene.

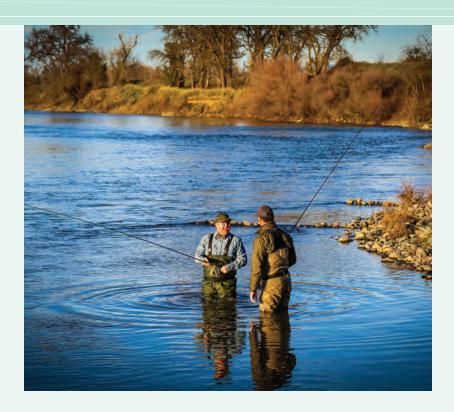
In May 2016, the California Dream Eater hosted a social media scavenger hunt and culinary Instameet luncheon in Chicago to extend the reach of the video series and showcase California's culinary bounty in this food-conscious market. Paired with an appearance on WGN Chicago's morning show, the integrated initiative resulted in more than 3.4 million Twitter impressions and nearly 1,500 new Instagram followers.





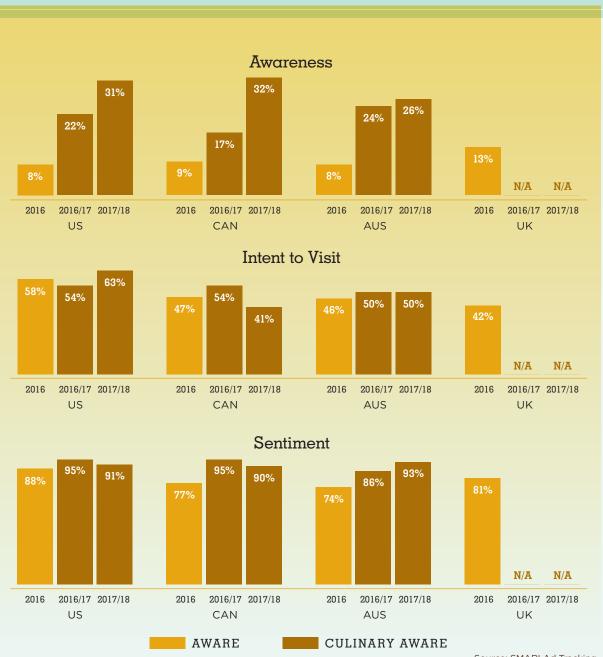
In 2017, to further promote California Restaurant Month and the California Dream Eater series, Visit California conducted a satellite media tour live from Galaxy Taco in La Jolla featuring Chase Ramsey. He spoke with television stations across the country to share his favorite California food destinations, discuss what makes California a foodie paradise and encourage viewers to follow along as he tries the best California food on their behalf. The media tour scored 24 broadcast airings with an audience of 1.1 million.





Starting in 2017, California Dream Eater became a valuable tool to support crisis recovery messaging in the aftermath of unprecedented wildfires. Pivoting to a travelogue format, Visit California was able to deploy Chase Ramsey to affected regions including Wine Country, Santa Barbara, Ventura and Butte County, where he visited a wide range of businesses, including restaurants, to show the destinations were open for business and ready to welcome travelers. This new travelogue format is promoted in media pitching for culinary road trips and ongoing content development to inspire media and influencers.

As measured by SMARI, awareness of California Dream Eater content doubled from 2016 to 2018, both overall and among the Culinary target audience. Exposure to California Dream Eater content has led to double-digit lift in likelihood to visit – both among travelers overall, as well as among the Culinary target, and reactions to the series have grown more positive (and notably less negative) since 2016 as a result of creative refinements.



Source: SMARI Ad Tracking

Nearly universal positive sentiment among the international culinary target.

The California Dream Eater series has done well to reinforce key messages about California's culinary options, and among the Culinary target audience, agreement that the series reinforces the key messages has grown even stronger over time, now exceeding SMARI benchmarks.





Cross-Programming Culinary Inclusion

Beyond dedicated culinary initiatives, culinary as a core product experience has been woven into Visit California's annual programming across the spectrum of brand advertising, editorial content, owned channels and global earned media activity.

Since 2008, Visit California's breadth of culinary content has grown, becoming one of the key content passion pillars for consumers. Aligned with the overarching strategy to create inspirational content that meets consumer's expectations, showcases the California Tourism industry, supports hero initiatives, and is "timely and topical" and data-driven, Visit California has created articles and stories on the website and blog, which it distributes through its owned channel ecosystem (social media, e-newsletter, etc.)

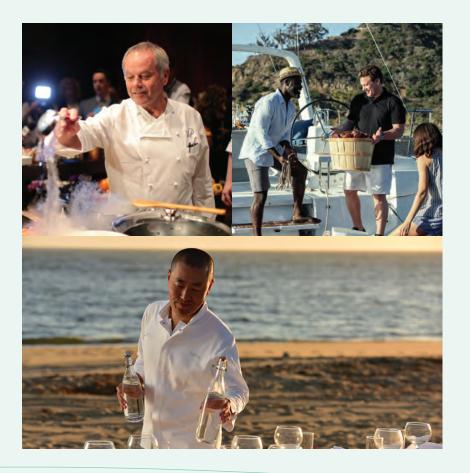
To date, California has amassed the following culinary content:

- 95 culinary-specific videos
- 740 culinary articles on both VisitCalifornia.com and the California Now blog
- 107 videos that contain some element(s) of a culinary story



BRAND TELEVISION

From Wolfgang Puck in his eponymous Spago kitchen and Michelin-star chef Corey Lee at an endless beach tablescape, to Wine Country picnics and beyond, Visit California's signature brand television commercials have always incorporated a culinary scene(s).





CALIFORNIA DREAMERS

An inspiring original documentary video series that profiles intriguing people who are chasing their dreams in California and making them come true, California Dreamers has featured several culinary pioneers, including pop-up restaurateur Chef Ludo Lefebvre; sustainability innovator Chef John Cox; craft brewmaster and founder of Stone Brewing Greg Koch; and the Mad King of Napa Valley, Dario Sattui.

GOLDEN STATE OF LUXURY

Culinary is among the guiding principles that influence California's position of laid-back luxury. In 2016 a content partnership with Time Inc. featured an in-depth profile on Michelin-star chef Corey Lee and his innovative approach to cuisine through restaurants In Situ and Benu, along with Food Network star Tyler Florence, whose culinary notoriety is rooted in California. A partnership with luxury publication AFAR featured over 160 restaurants around California that cater to affluent travelers looking to experience a casual, subtly sophisticated setting with high-level service.



FOUNDATIONAL DIGITAL & OUT-OF-HOME

Culinary experiences are a constant feature in Visit California's foundational digital and out-of-home assets. With an overt invitation to come savor, viewers are enticed to participate in epic California experiences, from a (seemingly) endless tablescape along a central coast beach, with a Michelin-rated chef ready to cater, to an intimate pop-up dinner at sunset in the middle of a Napa Valley vineyard.





TOP CHEF: CALIFORNIA (2015)

Visit California took an industry leadership role to secure the coveted Bravo TV cooking reality series *Top Chef*, one of the most popular shows on television. Season 13, *Top Chef California*, featured six destinations across the state and included 12 episodes that resulted in \$19 million in added earned media value, including media appearances on *The Today Show, Access Hollywood* and *The Talk*. Visit California also led two press trips capitalizing on the popularity of *Top Chef* in Southern California and Northern California, bringing media to experience the culinary destinations and activities featured on the show.



GRATEFUL TABLE (2017)

Visit California hosted a once-in-a-lifetime fundraiser in support of Northern California Wine Country following devastating wildfires that broke out in fall 2017. In response to hyperbolic global news coverage, the event countered the perception of the extent of fire damage and positioned the regions as "open for business" through global media placements. Hosted by Food Network star Tyler Florence and 19 of the state's biggest culinary names, the longtable dinner shined a much-needed spotlight on the region and raised money for local recovery efforts. The event was attended by 50 media with an estimated \$3.3 million earned media value.



MASTERCHEF AUSTRALIA (2016)

In 2016, Visit California partnered with *MasterChef Australia*, the country's most-watched show airing six nights per week during each season. Visit California's largest international production to date, both in size and scale with a traveling cast and crew of more than 75 people, *MasterChef Australia* featured a six-episode "California Week" trip that included stops in San Francisco, Napa, Santa Monica, Beverly Hills and San Diego. The episodes reached more than 8 million viewers in Australia, with an earned media value of \$8 million. The partnership also included a monthlong editorial campaign, with California destinations featured in *Woman's Day*, Australia's highest-selling weekly magazine. The partnership delivered 2.5 million impressions, and a cooperative partnership with Escape Travel amplified the broadcast in Australian retail stores and social and digital platforms through custom travel packages inspired by the show.





CURTIS STONE CENTRAL COAST WINE REGION (2018)

In April 2018, Visit California sent Australia's "Top Chef" Curtis Stone out for a journey through California with five influencer journalists. In advance of theming his wildly popular restaurant, Maude, after California wine culture, Stone and his media delegation visited local farms to source ingredients for the upcoming menu and generate culinary-themed story ideas. The trip resulted in 29 pieces of coverage with a circulation of 1.7 million and earned media value of nearly \$1 million.

BRINGING THE WORLD TO CALIFORNIA'S TABLES

- Four leading influencers in China were invited to an over-the-top banquet at Hestan Vineyards in Napa Valley in November 2015, in partnership with **Flavours**, the most influential food and beverage digital media group in China, with more than 1.5 million app users.
- A trip with the California Craft Brewers Association brought five journalists from top brewing publications to the Golden State in 2016 - Beer Pulse, Paste Magazine, The Beer Connoisseur, The Growler Magazine and Draft Magazine.
- California's gateways were on display through a broadcast partnership with the Food Network United Kingdom's popular "City Bakes" show in 2016, hosted by celebrity television personality Paul Hollywood, which was broadcast in 98 countries.
- A partnership with National Geographic Traveler China brought an editor and photographer to document California's craft beer scene from San Francisco to San Diego in 2017.
- A team of South Korea's best chefs dared to challenge some of California's top culinary masterminds on the popular national cable TV network JTBC's popular "The Global Cook-Off" in 2017.
- Four media from U.K., Germany and France explored
 California's luxury food and wine offerings in partnership with Preferred Hotels & Resorts in 2018. The trip resulted in placements in Elle, Welt am Sonntag and Die Welt Online.



- Rick Stein, one of the United Kingdom's most prominent chefs, partnered with Visit California to present Rick Stein's Road to Mexico in 2019, and showcased Rick's visits to San Francisco, Hog Island, Monterey, Pismo Beach, Santa Ynez Valley, Ojai, Los Angeles and San Diego County. The episodes reached more than 3.6 million viewers.
- PBS's Moveable Feast filmed five episodes in California in 2016. Host Pete Evans teamed up with innovative chefs and food artisans from San Diego, Yolo County, Pasadena, Los Angeles and San Francisco.
- Original Fare followed host Kelly Cox on weird adventures across Northern California on a "Farm to Table" episode featuring unique culinary experiences in Sacramento, Sonoma County and Humboldt County. More than 4 million viewers saw the episode, which had an additional social reach of 4 million.

SINCE 2008, WITH THE LAUNCH OF THE LAND OF WINE & FOOD INITIATIVE, VISIT CALIFORNIA HAS INVESTED \$22.7MM IN PAID MEDIA DEDICATED TO CULINARY-SPECIFIC PROGRAMMING DELIVERING 3.15 BILLION GLOBAL **IMPRESSIONS.** (THIS DOES NOT INCLUDE INVESTMENT WHERE CULINARY IS FACTORED IN AS A PILLAR TO OTHER BRAND ADVERTISING PROGRAMMING.)

CULINARY MARKET

OVERVIEW & TRENDS



Culinary tourism continues to expand and is now a common preoccupation in travel. For the first time in the history of the tourism industry, interest in food and beverage among travelers has gone mainstream. According to the World Food Travel Association, today 93 percent of travelers have engaged in a unique or memorable food or beverage experience other than dining out. The pace of growth continues, with SKIFT affirming that "culinary travel will continue to rise" in 2019. It comes as no surprise then that the culinary landscape has progressed considerably since Visit California's first initiative launched in 2008.

The Evolving Culinary Landscape

In recent years, the culinary content landscape has grown exponentially. Content is being developed from a wide range of sources, from television broadcasters to social influencers. There are greater numbers of travel and culinary docuseries being shown on streaming platforms. Food-related videos, writes *The Financial Times*, were viewed 23 billion times in 2015, a 170 percent rise from the prior year, with nearly all of that viewership on YouTube and Facebook. At the same time, there is a greater diversity of culinary content, including more niche culinary subjects and innovative editorial formats.

Understandably, this content proliferation brings a need for creators to differentiate themselves. In response, distinctively branded culinary storytelling is seen in evidence across all content forms, with differentiation coming from creative concept, lead personality, subject and/or tone.

Culinary Content Landscape

DOMESTIC (NON-DMO)

TV BROADCAST







OTV/WEBSITE









MAGAZINE

bon appétit



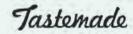
SOCIAL INFLUENCER







YOUTUBE CHANNEL









Out of this backdrop emerges several culinary content trends.

- <u>Culinary content is increasingly being linked to, and used,</u> to reveal sense of place, including a location's atmosphere, history and lifestyle.
- Innovation in travel-related content formats is being applied to culinary, from new culinary mobile apps and vertical videos to UGC communities.
- Visual social media content is a growing force in culinary travel inspiration. Images from a trip increasingly provide social status, and today an attractive image of food is as "Instaworthy" as a famous landmark. SKIFT predicts that in 2019 "you will be just as likely to see an Instagram post of a handmade Italian pasta dish as you are an Italian statue."

Culinary-related destination marketing strategies are being increasingly seen, both domestically and internationally. Even so, many destination marketers, some known for their distinctive culinary cuisine, do not have dedicated culinary campaigns. "Major cities with excellent cuisine, like Chicago and Miami, still haven't done more with food tourism," notes the World Food Travel Association.

A review of advertising from a selection of competitive destinations revealed culinary campaigns with a truly distinctive positioning approach are few and far between, though some central messaging themes emerged, including culinary as a taste of place, abundance and diversity of culinary experiences, and culinary as adventure and opportunity for new discovery.

The Evolving Culinary Traveler

Culinary travelers today are more ambitious, with an increasing aspiration for a diversity of culinary experiences. The 2018 MMGY Portrait of The American Traveler found that domestic vacation travelers were most interested in authentic (71 percent), new (70 percent), and hard to find (61 percent) culinary experiences. By comparison, relatively fewer domestic travelers are interested in experiencing a Michelin star restaurant (34 percent).

As with other generations, but perhaps more so, millennials are influenced by a new set of culinary aspirations and seek out fun, novelty and value for the money over expensive formality. That said, both millennial (41 percent) and Luxury (56 percent) travelers are more interested in Michelin star restaurants on vacation than the average culinary traveler.

New Partnership Opportunities

Michelin has been reviewing over 200 restaurants in the San Francisco Bay Area and Wine Country for over a decade. In 2019, Michelin identified California as the destination for their first ever statewide culinary guide.

The Michelin Guide has taken on increased significance for international culinary travelers. According to a 2018 study by Ernst & Young, which surveyed frequent French, English, German, Japanese, American and Chinese international

INTEREST IN CULINARY ACTIVITIES ON VACATION

	2018
Authentic food eaten by locals	71%
Brand new dining experiences	70%
Hard to find foods/dishes only available in the destination	61%
Street food, including food trucks	55%
Winery tours	46%
Food tours	45%
Distillery or brewery tours	43%
Michelin star restaurants	34%
Food that reminds me of home	30%

Source: MMGY Portrait of American Traveler 2018-19

INTEREST IN CULINARY ACTIVITIES ON VACATION - LUXURY TRAVELERS

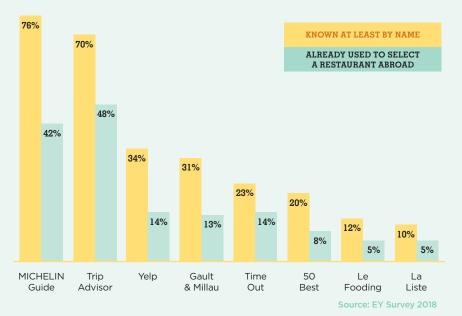
	LUXURY TRAVELERS	REMAINING AFFLUENT TRAVELERS
Brand new dining experiences	84%	67%
Authentic food eaten by locals	78%	69%
Hard to find foods/dishes only available in the destination	71%	59%
Winery tours	63%	47%
Street food, including food trucks	57%	52%
Michelin star restaurants	56%	32%
Food tours	55%	39%
Distillery or brewery tours	52%	42%
Food that reminds me of home	27%	23%

Source: MMGY Portrait of American Traveler 2018-19

travelers, Michelin is "a source of trust for international tourists," with 84 percent of frequent travelers trusting the quality of restaurants selected by the Michelin Guide. International travelers, like all other culinary travelers, are also increasingly influenced by their peer network on social media.

TripAdvisor was selected as a significant partner based on Visit California's 2018 global study, showing the influence and impact they have on the entire consumer journey. Recent Google research further underscored the growing importance of user-generated content with 52 percent indicating they would prefer UGC reviews.

POPULARITY AND USE OF RESTAURANT REFERENCING GUIDES



The new culinary traveler is not only seeking authentic and new experiences, but also a sense of discovery and connection to place.



Based on the significance of both Michelin and TripAdvisor as resources for culinary travelers, Visit California conducted new primary research with SMARI in April 2019.

MICHELIN

The culinary target in nearly all Tier 1 markets is "very familiar" or "somewhat familiar" with Michelin. This includes nearly half who are very familiar in the United States, rising to nearly 85 percent very familiar in Mexico. This audience is also strongly affirmative about Michelin, with at least 60 percent or more positive about the Michelin Guide across markets. In China, this rises to 83 percent positive. Across markets, a significant percentage of the culinary audience have employed a Michelin Guide for trip planning, with China approaching 100 percent.

Both a domestic and international culinary targets show a lift in both Michelin and California brand perception, with approximately 70 percent indicating they would feel more positive about both Michelin and California as a result of a partnership to develop a statewide guide. This is also true of the younger culinary audience (under 35s) who show a slightly higher lift.

	us	UK	AUS	MEX	CAN	СНІ
SOMEWHAT FAMILIAR WITH MICHELIN	38.0%	26.7%	41.4%	12.2%	36.0%	21.6%
VERY FAMILIAR WITH MICHELIN	47.3%	68.0%	44.8%	84.7%	58.0%	77.8%
NEGATIVE	2.7%	1.3%	0.9%	_	1.3%	0.6%
NEUTRAL	30.7%	25.3%	37.1%	10.2%	27.3%	16.2%
POSITIVE	66.7%	73.3%	62.1%	89.8%	71.3%	83.2%
Never use Michelin for trip planning or during a vacation	45.3%	25.3%	43.1%	17.3%	38.0%	1.2%
Occasionally use Michelin for trip planning or during vacation	20.7%	29.3%	18.1%	17.3%	34.0%	7.8%
Did not use Michelin on last leisure trip, but often use for trip planning or during vacation	22.0%	25.3%	27.6%	26.5%	16.7%	20.4%
Used Michelin on last leisure trip	12.0%	20.0%	11.2%	38.8%	11.3%	70.7%

	OVERALL	MILLENNIALS	GENX	BOOMERS
If Michelin Restaurant Guides were to partner with California tourism (Visit California) to develop a restaurant guide in the state, does that make you feel more positive about California and its culinary offerings?	72%	74%	77%	67%
If Michelin Restaurant Guides were to partner with California tourism (Visit California) to develop a restaurant guide in the state, does that make you feel more positive about Michelin Restaurant Guides?	69%	73%	65%	62%

Source: SMARI Global Culinary Survey 2019

TRIPADVISOR

Across Tier 1 markets, the culinary audience is familiar with, positive about, and regularly uses TripAdvisor, with the slight exception of China. For all markets but China, 73 percent or above are "very familiar" with TripAdvisor. Similarly, positive sentiment on TripAdvisor is more than 84 percent in all markets except China (55 percent). Finally, use of TripAdvisor is very high across all markets, with more than 90 percent often or occasionally using it for trip planning, with China somewhat less.

In pursuit of the culinary traveler's taste for adventure, they increasingly seek exclusive and immersive culinary experiences, such as foraging for food, or specialized culinary tours. They are also more adventurous in the culinary destinations they visit. *Travel Age West* affirms that "the most popular real food adventure destinations for the North American market are India, Morocco, Vietnam and Mexico." In addition, global travel markets like China are producing new culinary travelers hungry for culinary excitement – in China's case, this is due to the nation's significant interest in culinary and growing desire for outbound travel.

	US	UK	AUS	MEX	CAN	СНІ
SOMEWHAT FAMILIAR WITH TRIPADVISOR	14.7%	11.3%	13.8%	19.4%	18.0%	48.5%
VERY FAMILIAR WITH TRIPADVISOR	84.0%	88.0%	85.3%	73.5%	82.0%	37.7%
NEGATIVE	2.0%	1.3%	3.4%	_	0.7%	0.6%
NEUTRAL	11.3%	11.3%	7.8%	12.2%	14.7%	43.7%
POSITIVE	86.7%	87.3%	88.8%	87.8%	84.7%	55.7%
Never use TripAdvisor for trip planning or during a vacation	2.0%	3.3%	4.3%	8.2%	6.0%	13.2%
Occasionally use TripAdvisor for trip planning or during vacation	19.3%	10.7%	16.4%	6.1%	20.0%	25.1%
Did not use TripAdvisor on last leisure trip, but often use for trip planning or during vacation	22.0%	18.0%	12.9%	17.3%	16.7%	35.9%
Used TripAdvisor on last leisure trip	56.7%	68.0%	66.4%	68.4%	57.3%	25.7%

Source: SMARI Global Culinary Survey 2019

Culinary Target Audience

Visit California employed a range of primary and secondary data sources to analyze and define the culinary target audience, including new research conducted by SMARI in Tier 1 international markets. The combined research inputs provide a global viewpoint from which to consider the culinary target, including the following audience profile and insights.

TODAY'S CULINARY TRAVELER: OVERALL ATTITUDE & BEHAVIOR

Today's culinary travelers possess core distinguishing attitudes and behaviors. Across Visit California's Tier 1 markets there is a desire for:

- Culinary as ADVENTURE
- IMMERSIVE Culinary Experiences
- A TASTE OF PLACE

 (atmosphere, heritage, etc.)
 discovered through Culinary

While these commonalities exist, there are differences seen by market:

- <u>Culinary as a California travel motivator</u> Mexico and the United Kingdom have less culinary motivators in their top ten than other Tier 1 markets.
- Knowledge of California cuisine and what makes it distinctive

 a wide range of knowledge exists across Tier 1 markets, from
 China with relatively less knowledge compared to other Tier
 1 markets, and repeat domestic visitors who are very familiar with California cuisine.
- <u>Cultural and emotional relationship to food</u> some Tier 1
 market cultures, including Mexico and China, relate to culinary
 as an inherent part of their cultural heritage and key aspect of
 family life, while others like the United Kingdom possess a less
 distinctive domestic food culture.

VISIT CALIFORNIA CULINARY TARGET AUDIENCE: SEGMENTS & SIZING

The culinary traveler represents a sizable opportunity for Visit California. In addition to those who appreciate culinary activity as a secondary travel driver, there are those who place culinary as a regular and important part of travel.

Using SMARI data, Visit California defines the culinary target as someone who "often" or "always" participates in at least three designated culinary activities, including exploring farm tours or farm trails, going to a farmers market, attending a culinary festival or event, dining at a unique restaurant, dining at a celebrity or notable chef's restaurant, visiting a winery or taking a wine tour, and visiting a craft brewery or taking a brewery tour. Adding a \$250K+ annual household income defines the luxury culinary target.



	us	CAN	AUS	UK	СНІ	MEX
CULINARY TARGET (GENERAL)	19.2%	48.2%	23.6%	19.5%	25.4%	16.7%
CULINARY TARGET AS % OF CALIFORNIA VISITORS	27.8%	70.7%	43.5%	37.1%	40.8%	40.6%
CULINARY TARGET TRIP SPEND IN CALIFORNIA	\$2,684	\$3,935	\$3,830	\$2,675	\$1,986	\$3,914
LUXURY CULINARY TARGET TRIP SPEND IN CALIFORNIA	\$3,828	\$4,524	\$3,828	\$3,297	\$2,232	\$5,653

Source: SMARI FY 2017/18 ROAS Tracking

The culinary target accounts for between 16 percent (United Kingdom) and 48 percent (China) overall, but as a percentage of California visitors significantly over-indexes across all Tier 1 markets. Culinary target visitors made up nearly one-third (28 percent) of domestic visitors to California last fiscal year; that figure jumps to nearly three-quarters (70 percent) for China.

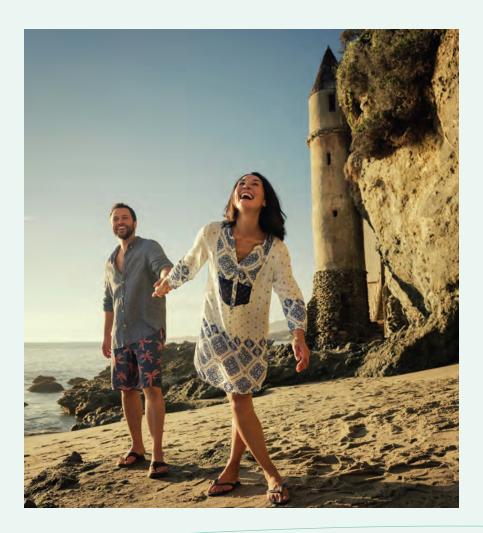
Demographically, culinary target visitors skew millennial and over-index on high household income; this is more pronounced in China. They are valuable in that they stay slightly longer and spend more than California visitors overall. Culinary travelers from China, the United Kingdom and Australia report considerably more trip spending, with domestic and Canadian culinary travelers also spending more. Culinary travelers from Mexico are on par with other visitors from their country.



Leisure travelers to California over-index on culinary activities and represent a high per-visit spend

As a subset of the culinary target, luxury culinary travelers across Tier 1 markets spend significantly more than both the general target and culinary target audience.

Across all markets there is variance on culinary as a prime motivator when planning a trip and in the amount a traveler is willing to spend on a culinary experience(s). In most cases, culinary experiences are not the primary influence in choosing the destination, with the majority motivated to visit California based on other activities. However, culinary is still an activity visitors are highly involved with and participate in on their trip. The key difference between culinary visitors to California versus visitors to California overall is in their frequency of participating in culinary activities.



INTERNATIONAL CULINARY LANDSCAPE

While culinary travelers possess common core motivators that unite across age and geography, there are some international nuances as identified through secondary research and Visit California local office contributions. Some key themes are unique to a given market, while others are seen across markets but may be more pronounced in a particular market.

AUSTRALIA

Australians have a particular enthusiasm for experiencing culinary as part of a vacation experience. As the country becomes more culturally diverse, there is greater interest in understanding different cultures through cuisine. This is particularly true for Australian millennial and Gen Z travelers, who put culinary at the top of their travel bucket list.

CHINA

Culinary experiences are motivating to Chinese travelers, but they are not particularly familiar with American food. Burgers seem to be the most popular association with the United States, while new eating trends found here do not appear to register yet in China. However, Chinese travelers are open to and interested in trying non-Chinese cuisine. For culinary recommendations, most look for high-ranking food on their most trusted Chinese food critic platform, Dianping, and look at Instagram, while others utilize TripAdvisor or consult the highly respected Michelin Guides.

MEXICO

Culinary experience is important in Mexican culture and deeply embedded in family tradition. Eating and drinking together is perceived as a key moment of gathering and socializing. An emotional connection with the food, its history and the people cooking is particularly important for Mexicans travelers.

UNITED KINGDOM

British culinary travelers, especially younger demographically, are becoming increasingly motivated by the broader experiences attached to food and its origins, whether authentic cultural experiences such as tasting events and tours of local markets, or more social interactions with local chefs and other food-lovers.







New Culinary Initiative Marketing Objectives & Strategies

KEY OBJECTIVE	CORE STRATEGY
Competitively differentiate and build desire for the California culinary experience.	Develop a distinct culinary positioning platform to guide all paid, owned, earned and travel trade programming globally.
Move beyond consumer awareness to fueling consumer discovery and action.	Create in-depth culinary content that gives consumers expanded reasons to visit California.
Expand target reach and impact through new spheres of culinary influence.	Develop strategic partnerships with key global platforms.

Culinary Platform: California Tasteblazers

Visit California's Dream Big expression for all things culinary is **California Tasteblazers**. This new culinary platform is grounded in the California brand tenets of abundance and attitude – California is a place where an unrivaled natural bounty meets unmatched creative experimentation to deliver culinary adventure like no place else.

CALIFORNIA TASTEBLAZERS

California we don't really give a fork about what others think. Because we are Tasteblazers. Unrivaled bounty? We grow it. Farm2Fork lifestyle? We invented it. Wild experimentation? We live it. Fueled by an abundance of freshness and a fearless attitude, our creative culinary culture invites anyone and everyone to become a Tasteblazer and dig into our big California dream.



CALIFORNIA TASTEBLAZERS

Wild Experimentation

CALIFORNIA TASTEBLAZERS

Fearless Attitude



CALIFORNIA TASTEBLAZERS

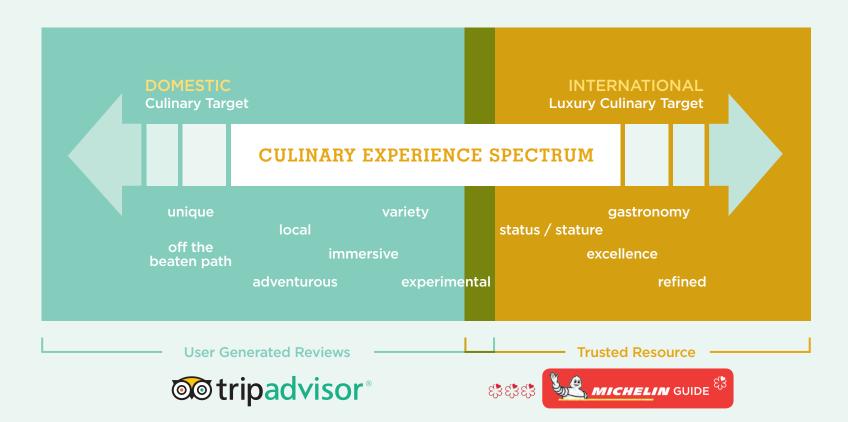
Enlightened Multiculturalism



Culinary Initiative Programming – Fiscal Year 2019/2020

Visit California will continue to invest in established culinary programs in Fiscal Year 2019/2020, including promotion of California Restaurant Month and distribution of California Dream Eater video content, along with foundational media (display, native, search) support for the culinary experience pillar.

New culinary programming will be centered on strategic partnerships that leverage the presence and clout of Michelin and TripAdvisor to advance California as one of the world's leading culinary destinations. Through activation of these partners, Visit California will provide domestic and international audiences with more in-depth culinary content and reasons to visit the Golden State.



PARTNERING WITH MICHELIN & TRIPADVISOR

In March 2019, Visit California and Michelin announced the launch of Michelin Guide California, the first-ever statewide guide, which will debut in June 2019. In addition to the previously covered San Francisco Bay Area and Wine Country, Michelin Guide California will include restaurants in greater Los Angeles, Monterey, Orange County, Sacramento, San Diego and Santa Barbara. The announcement press conference was attended by more than 30 global media, as well as local dignitaries, world-renowned chefs, and destination leaders. In the days following the press conference, nine domestic and international media embarked on press trips to explore destination highlights and Michelinhighlighted dining experiences in Sacramento, San Francisco, Oakland and Berkeley.

Moving into Fiscal Year 2019/2020, Michelin will provide Visit California with the following content:

- Over 600 restaurant reviews
- 10 listicles
- 16 long-form articles
- 26 short-form articles
- 52 hero images
- 6 content videos





One of the key elements of this partnership is access to the over 600 restaurant reviews that will cover much of California. Each review will provide Visit California with the desired details about a particular restaurant, including physical address, website link and description – all content that is costly to research and maintain. Michelin will provide updates to this content throughout the year as a restaurant's information changes. Not only will these reviews include the restaurants that have received Michelin's "Star" designation, but also those receiving "Bib Gourmand" (Inspectors' favorites for good value) and "Plates" (fresh ingredients, carefully prepared: a good meal) designations.

Understanding these over 600 restaurants do not comprehensively represent the entire state, Visit California will augment the Michelin reviews through a TripAdvisor partnership that will provide nearly 20,000 additional restaurant listings and user-generated reviews. As indicated in the aforementioned Google survey, 14 percent of those surveyed indicated they were more likely to visit a location with a Michelin rating, while 52 percent indicated they would prefer a user-generated review of a restaurant. The combination of Michelin and TripAdvisor reviews ensures Visit California is delivering on both, providing informational content across the spectrum of restaurant experiences (lower end to higher end) that serves as a helpful tool for planning and influencing length of stay.



Beyond restaurant reviews, Visit California will work closely with Michelin in the creation of new editorial content, including articles and videos – determining subject matter, location and branding. Utilization of the "California Tasteblazers" culinary platform will infuse California's brand attitude and personality into the content, modernizing the somewhat-staid Michelin brand and ensuring alignment.

The videos created in partnership with Michelin will sit on the higher end of the culinary spectrum and showcase some of California's leading "Tasteblazers" – chefs and culinary innovators – while the California Dream Eater videos shine a spotlight on restaurants and a broad range of food types and styles through their more humorous and light-hearted approach.

VISIT CALIFORNIA'S CULINARY CONTENT CONSTRUCT

All new content will live on the California section of the Michelin website, which Michelin will promote through their owned channels. Visit California will also have rights to use all content in its owned channel spaces and is working to update the website to house it. This aligns to Visit California's overarching digital strategy to provide the content that a consumer is looking for in a personal and comprehensive way to aid in planning and inspire action.

Visit California will use its standard KPIs and measures, focusing on website traffic specific to the culinary space, engagement (social shares, comments, etc.) and video-specific metrics (views, watch time) to gauge success.

Michelin Star
Reviews
Visit California
Editorial

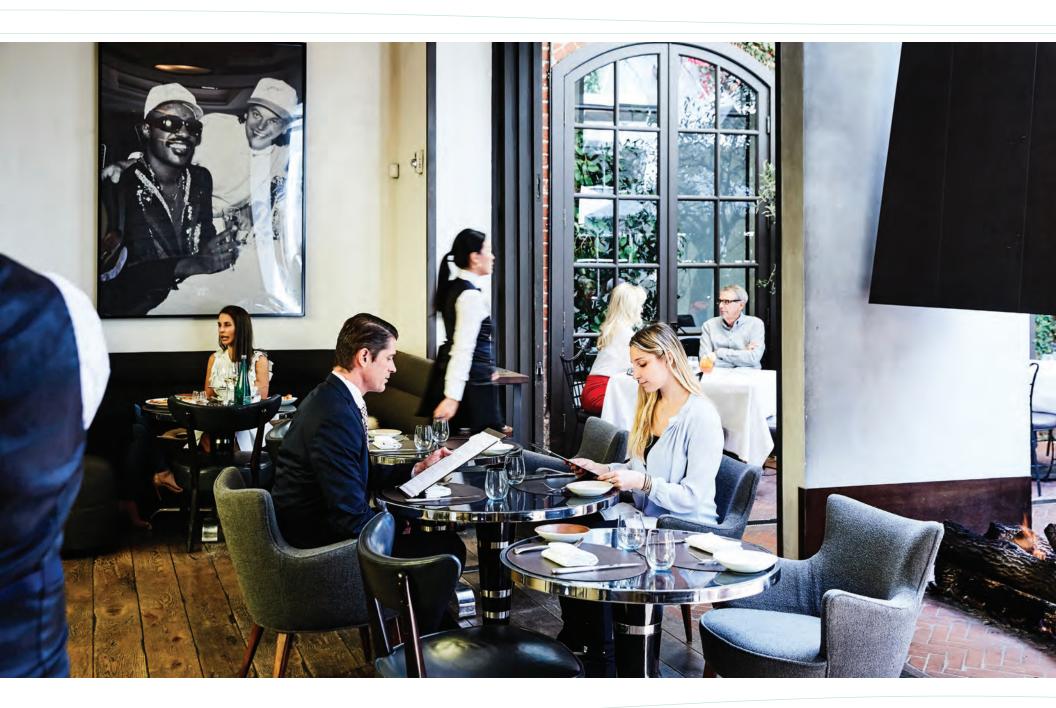
Bib Gourmand /
Plates Reviews
Video: California Dream Eater

Trip Advisor Peer Level Recommendations
20,000 restaurant listings

TripĀdvisor
Culinary Content

Michelin Inspector Favorite Restaurants (Bib Gourmand) will comprise over 600 restaurant reviews and culinary destinations across California.





EARNED MEDIA PROGRAMMING

Earned media is critical to Visit California's success in sharing California's culinary brand and product offerings to food- and drink-focused travelers. Editorial content is the driving force of third-party media channels and provides the behind-thescenes tips consumers seek when determining where to take their next great tasting adventure.

Earned media coverage drives the narrative and shapes the message through content produced by non-commercial editorial staff. Globally, earned media is a cornerstone of Visit California's marketing program, and the resulting editorial content is further reinforced by Visit California's sponsored and earned content.

Earned media also plays a central role in reaching consumers in Tier 2 and Tier 3 markets in which Visit California is not investing in paid advertising. While more difficult to achieve and control, earned media coverage is incredibly influential and valuable as it simultaneously inspires and informs.

Visit California's global public relations team acts as an extension of the editorial teams at target media channels and establishes Visit California as a reliable resource by feeding a steady stream of relevant news and customized pitches, creating and producing exclusive content development experiences and supporting editorial photoshoots and filming on location in California.





Just as the culinary traveler is seeking out the most authentic, brand-new or unknown finds, culinary media require a custom, deeper approach.

These outlets have refined palates and have seen it all. They do not want to tell the same stories as one another and are not as receptive to a widely distributed pitch or recommendation.

Visit California's "always on" global earned media program will bolster culinary-focused marketing campaigns and co-op platforms and will expand the reach of direct-to-consumer storytelling through editorial placements and engagement with prominent influencers in the culinary space.

The public relations strategy includes securing placements across print, online and broadcast media channels and engaging influencers to reinforce California's place as the ultimate dining destination.

Visit California's global public relations team will also serve as a resource by sharing relevant news and customized pitches to key media, creating and producing content and assets and supporting press trips for culinary media and influencers. Visit California has defined the following guideposts and filters to focus the earned media activity:

- Abundance: California continues to drive global culinary trends and the sheer size and breadth of the culinary scene in the state ensures California is included in any national trends. Emphasizing California's abundance will continue to resonate with media.
- Diversity: Because culinary travelers are more diverse
 than the overall traveler, they learn about the next great "it
 spot" from a broad range of media sources, including those
 featuring user-generated content alongside information
 presented by informed experts. 66 percent of culinary
 travelers visit online review websites, compared to 15 percent
 of non-culinary travelers.
- **Exclusivity**: Culinary meccas and activities that are off the beaten path or known only to foodie insiders.

- **Emerging Niches**: "Eater-tainment" continues to flourish across broadcast, print and online outlets, along with a host of types of niche culinary focus (i.e., vegetarian/vegan, etc.).
- Social Media & Mouthwatering Imagery: Social media continues to leverage millennials' desire for food imagery and willingness to follow culinary personalities online, with little consideration for whether the influencer is actually from the same place. Instagram stories and other formats also proliferate with culinary content, making ongoing influencer partnerships an important aspect of storytelling in the space. Telling the travel story through inspirational imagery is important in any market, but it is particularly important for food to look impressive. Travel, consumer and culinary publications capitalize on striking images of food experiences and tantalizing dishes found across California, often produced as original content from press trips.









Earned media programs in progress and in planning include:

- A broadcast integration with PBS's Simply Ming, a national culinary show that guides viewers through preparing simple and delicious meals, finding inspiration on the road with using local ingredients.
- Top British chef Tom Kerridge will explore California for four episodes of *Tom Kerridge's American Adventure*. He'll seek out locals who are keeping proud traditions flourishing, and pioneering chefs taking California's cuisine into the future.
- Australian celebrity chef Mani Feildel, host of "My Kitchen Rules," will embark on two epic food-centric road trips in California for prime-time specials.
- To inspire Australians that California is the place to travel for a real farm-to-fork experience, Sydney will serve as the backdrop for an immersive restaurant pop-up experience.

- Journalists from Eastern Canada will be invited to explore Northern California for an epic culinary road trip.
- Brazilian gastronomic-focused influencers will embark on a journey to discovering niche dining experiences and flexible itineraries for millennials – with or without kids.
- Capitalizing on the Michelin Guide California launch, the integrated California Foodie Tour will bring a taste of the California culinary lifestyle to Germany through a series of culinary activations.
- In partnership with United Airlines, luxury media will be hosted on a high-end culinary tour to promote United Polaris' new premium economy services.
- The South Korean show "Food Bless You" on Olive will explore California's food-focused road trip offerings beyond the gateways.



APPENDIX

Earned Media Targets

Culinary travelers are consuming more culinary media than ever before, and across more platforms – from traditional print and digital media to broadcast and now an ever-growing list of social channels. Culinary videos are thriving across YouTube, Facebook and Instagram stories, with content posted by foodie influencers and by traditional outlets aiming to expand their audience. Media have gone beyond just the traditional food critic or restaurant review when covering the culinary scene and now focus on the story behind the food – the history, heritage and people responsible for creating, cooking or growing food. This new storytelling approach blends tourism and culinary in the media landscape and appeals to a more sophisticated and adventurous consumer.

This proliferation of culinary media has also led to a competition for the most unique and entertaining content to cut through the clutter. Journalists and influencers are looking for authentic and hard to find experiences to share with their audiences. From foraging expeditions to restaurants in remote locations (or restaurants that move locations), these storytellers want to surprise their audience.

Today's culinary traveler is influenced by a growing number of "experts" or food lovers, from social influencers and celebrity chefs to personalities and TV hosts.

Since the mid-2000s when Los Angeles food trucks first used Twitter to reveal their nomadic stops across the city, social media become key to helping foodies discover those secret, hard-to-find dining experiences. A decade later, food influencers are a dominant force across social media platforms. Working with culinary influencers can be extremely effective for destinations, as a full campaign can showcase what makes the destination's food scene unique – highlighting everything from decadent restaurants to a particular regional style (Santa Monica barbecue, for example).

Food content thrives in a photo- or video-first environment, hooking consumers with a visual and then taking them further in with a call to action in the caption or a link to a blog post. "Instagram-worthy" food elicits an immediate mouthwatering response, and juxtaposing that against an awe-inspiring background drives destination interest. Many culinary influencers share the full destination experience through their content, so while food may be the focus, they also showcase the activities that fill their day – appealing to the culinary traveler.

TARGET EARNED MEDIA OUTLETS

MULTI-MARKET

- Food & Wine (China, Mexico, United States)
- Elle Gourmet (Japan, China)
- Noblesse (China, South Korea)

AUSTRALIA

- · Epicure Good Food
- The Age Good Food Guide
- Australian Gourmet Traveller
- Selector Wines
- · Gourmet Traveller WINE
- Delicious
- @donna.hay
- Matt Riaghetti

BRAZIL

- · Viagem & Gastronomia
- Tastemade

CANADA

- Eat North
- Dan Clapson,
 @dansgoodside

CHINA

- · Restaurant Review
- Food Ingredients
- Sandy Gao
- · Wayne Kitchen

GERMANY

- Axel Pinck (freelancer)
- Thomas Hauer
- Connoisseur Circle
- · Flowers on my Plate
- Reisehappen
- Sternefresser

FRANCE

- · Valentine Cinier
- Citizen K
- · Plus Une Miette
- Papilles & Pupilles

ITALY

- · La Cucina Italiana
- Food24
- Cucina Corriere
- Vero Cucina
- Gambero Rosso
- Reporter Gourmet

JAPAN

- LEON
- Coyote
- CREA
- Riko Saito

SOUTH KOREA

- Olive
- Bar & Dining
- Go On
- @sophia_living
- @sweetpeoko

MEXICO

- @fernando_vela
- @manumanuti, @ gordosxelmundo
- Food & Travel
- GIN Media Group, including Gourmet de Mexico

SCANDINAVIA

· American Trails

UNITED KINGDOM

- Neil Davey (freelancer)
- Nat Geo Food
- Foodism
- At the Table
- Observer Food Monthly
- Munchies (VICE food website)

UNITED STATES

- Bon Appetit
- Food + Wine
- Saveur
- Food Network
- · Rachael Ray Every Day
- The Daily Meal
- Eater
- Tasting Table
- Food Republic
- Food52
- Good Housekeeping

RESTAURANTS FEATURED IN CALIFORNIA DREAM EATER INITIATIVE

ADYA

Anaheim

http://adyaoc.com/

IG Post

Anaheim Packing District

Anaheim

https://www.

anaheimpackingdistrict.com/

IG Post/Video Content

Black Sheep Grilled Cheese Bar

Anaheim

https://thecellarsite.com/black-

sheep-gcb/

IG Post

Club 33 Anaheim

Ananemi

http://www.disneylandclub33.com/

IG Post

Georgia's

Anaheim

https://georgias-restaurant.com/

IG Post

Hammer Workshop & Bar

Anaheim

https://www.facebook.com/

hammerworkshopandbar

IG Post

Hans' Homemade Ice Cream

Anaheim

http://www.hanshomemade.com/

IG Post

I Am Shaved Smoothies & Shaved Snow

Anaheim

https://www.

anaheimpackingdistrict.com/

IG Post

Joe's Italian Ice

Anaheim

http://joesice.com/

IG Post

Olive Tree Restaurant

Anaheim

https://www.littlearabiadistrict. com/olive-tree-restaurant

IC Doc

Orange Tei

Anaheim

http://orangetei.com/

IG Post

Pandor Artisan Bakery and Café

Anaheim

https://pandorbakery.com/

IG Post

Pop Bar

Anaheim

https://www.pop-bar.com/

IG Post

Ralph Brennan's Jazz Kitchen

Anaheim

https://www.rbjazzkitchen.com/

IG Post

Roscoe's House of Chicken and Waffles

Anaheim

https://www.

roscoeschickenandwaffles.

com/

IG Post

Snow Monster

Anaheim

https://snowmonsteroc.com/

IG Post

The Blind Rabbit

Anaheim

http://www.theblindrabbit.com/

IG Post/Video Content

The Kroft

Anaheim

http://www.thekroft.com/

IG Post

URBANA Mexican Gastronomy & Mixology

Anaheim

http://urbanaanaheim.com/

IG Post

Vitaly Caffe

Anaheim

IG Post

Arnold Pantry

Arnold IG Post

Knee Deep Brewing Co.

Auburn

http://kneedeepbrewing.com/

IG Post

First Street Cafe

Benicia

https://www.firststcafe.com/

IG Post

Berkeley Social Club

Berkeley

com/

https://www.berkeley-socialclub.

IG Post

Julia's Restaurant

Berkeley

https://www.berkeleycityclub.com/ julias-restaurant.htm

IG Post

7 Mile House Sports Bar & Grill

Brisbane

http://7milehouse.com/

IG Post

Séka Hills Olive Mill and Tasting

Brooks

http://www.sekahills.com/

IG Post

Pea Soup Andersen's

Buellton

http://www.peasoupandersens.

net/

IG Post

Romancing the Bean

Burbank

https://www.

romancingthebeancafe.com/

IG Post

Solage + Solbar

Calistoga

https://aubergeresorts.com/

solage/dine/

Video Content

400° Gourmet Burgers & Fries

Carmel

IG Post

Carmel Bakery

Carmel

http://chefpepe.com/bakeries/

carmel-bakery/

IG Post

Carmel Belle

Carmel

http://carmelbelle.com/

IG Post

Dametra Cafe

Carmel

http://dametracafe.com/

IG Post

La Bicyclette

Carmel

http://www.labicycletterestaurant.

com/ IG Post

Little Swiss Cafe

Carmel

https://www.carmelcalifornia. com/restaurants-little_swiss_

cafe 77.htm

IG Post

Mundaka

Carmel

IG Post/Video Content

Pier 76 Fish Grill

Cerritos

https://www.pier76fishgrill.com/

IG Post

B Street Public House

Chico

http://www.bstreetpub.com/

Video Content

Cafe Coda

Chico

https://www.cafecoda.com/

IG Post

Foodie Cafe

Chico

http://www.thefoodiecafe.com/

Video Content

Jon & Bon's

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Chico

https://www.jonandbons.com/ IG Post

Leon Bistro

Chico

https://www.leonbistro.com/

Video Content

Live Life Juice Co.

Chico

https://www.livelifejuiceco.com/ Video Content

Shubert's Ice Cream & Candy

Chico

https://shuberts.com/contact/ IG Post/Video Content

Sierra Nevada Brewing Co.

Chico

https://sierranevada.com/ IG Post/Video Content

Tin Roof Bakery and Cafe

Chico

https://www.tinroofbakeryandcafe. com/

IG Post

Winchester Goose

Chico

http://thewinchestergoose.com/

IG Post

Parisien Bakery

Clovis

IG Post

Trelio

Clovis

http://treliorestaurant.com/ IG Post/Video Content

Harris Ranch Inn & Restaurant

Coalinga

https://www.harrisranch.com/ home/

IG Post

Canasta Kitchen

Concord

http://www.canastakitchen.com/

IG Post

Marcello Delicatessen

Conejo Valley IG Post

Birdie Bowl & Juicery

Costa Mesa

https://www.mkt.com/birdie

IG Post

Blackmarket Bakery

Costa Mesa

https://www.blackmarketbakery. com/

IG Post

Din Tai Fung

Costa Mesa

https://dintaifungusa.com/

IG Post

East Borough

Costa Mesa

http://www.east-borough.com/

IG Post

Holsteins Shakes and Buns

Costa Mesa

IG Post

Marche Moderne

Costa Mesa

https://marchemoderne.net/

IG Post

Milk + Honey

Costa Mesa

http://www.

milkandhonevcostamesa.com/

IG Post

Portola Coffee Lab

Costa Mesa

https://www.portolacoffeelab.com/

costamesa

IG Post

Scott's Restaurant

Costa Mesa

IG Post

ST Patisserie

Costa Mesa

http://thepastryschool.org/about/ st-patisserie-chocolate

IG Post/Video Content

Taco Maria

Costa Mesa

http://www.tacomaria.com/

IG Post

Vaca

Costa Mesa

http://www.vacarestaurant.com/

IG Post/Video Content

Water Grill

Costa Mesa

http://www.watergrill.com/wgscp/

home.html

IG Post

El Toro Bravo

Davis

https://el-toro-bravo-mexicanrestaurant.business.site/

IG Post

Icekrimski

Davis

https://www.icekrimskicafe.com/

IG Post

Konditorei Austrian Pastry

Davis

http://www.konditoreidavis.com/

IG Post

Open Rice Kitchen

Davis

IG Post

Sam's

Davis

http://sams-mediterranean-cuisine. cafe-inspector.com/

IG Post/Video Content

Share Tea

Davis

http://www.1992sharetea.com/

IG Post

Sweet and Shavery

Davis

http://www.sweetandshaverv.com/

IG Post

Zuma Poke

Davis

https://zumapoke.com/

IG Post

Board and Brew

Del Mar

https://boardandbrew.com/

IG Post

Cafe Secret

Del Mar

http://cafesecret.com/

IG Post/Video Content

Crepes & Corks

Del Mar

https://www.crepesandcorks.com/

IG Post

Dogwood Diner

Dunsmuir

IG Post

Yaks on the 5

Dunsmuir http://www.yaks.com/

IG Post

California Kitchen

El Dorado IG Post

Heyday Cafe

El Dorado

https://www.heydaycafe.com/

IG Post

Smith Flat House

FI Dorado

https://www.smithflathouse.com/

IG Post

Biergarden

Encinitas

https://biergardenencinitas.com/

IG Post

Stone Brewing Co.

Escondido

https://www.stonebrewing.com/

IG Post

Sierra Restaurant

Fish Camp

IG Post

Sutter Street Steak House

Folsom

com/ **IG Post**

Brandon's Diner

Fontana

http://www.brandonsdiner.com/

http://www.sutterstreetsteakhouse.

IG Post

Eggheads

IG Post

Fort Bragg

Mendocino Cookie Co.

Fort Bragg

https://www. mendocinocookiecompany. com/

Tsunami Nacho

Fort Bragg

IG Post/Video Content

Ampersand

Fresno

http://www.ampersandicecream. com/

IG Post/Video Content

Annex Kitchen

Fresno

http://annexkitchenfresno.com/

IG Post

Dusty Buns

Fresno

IG Post

Kuppa Jov

Fresno

https://www.kuppajoy.com/

IG Post

School House

Fresno

https://www.schoolhousesanger.

com/

IG Post

Taste Kitchen

Fresno

http://tastekitchen.co/

IG Post

Tree of Life

Fresno

https://treeoflifefresno.com/

IG Post

Garlic and Chives

Garden Grove

https://www.garlicandchives.com/

IG Post

The Fig Cafe

Glen Ellen

https://www.thefigcafe.com/

IG Post

Fire Fall Coffee

Groveland

IG Post

Sam's Chowder House

Half Moon Bay

https://www.samschowderhouse. com/

IG Post

Banzai Bowls

Huntington Beach

https://banzaibowls.com/

IG Post

Sancho's Tacos

Huntington Beach

http://www.sanchostacos.com/

IG Post

Sandv's

Huntington Beach

https://sandysbeachshack.com/

IG Post

Sea Legs Wine Bar

Huntington Beach

http://www.sealegswinebar.com/

IG Post/Video Content

The Public House

La Jolla

http://www.the-publichouse.com/

IG Post

Ivory Restaurant and Lounge

Laguna Beach

IG Post

Rooftop Lounge

Laguna Beach

http://www.rooftoplagunabeach.

com/

IG Post

Surf and Sand

Laguna Beach

https://www.surfandsandresort.

com/

IG Post

Blue Angel Cafe

Lake Tahoe

https://blueangelcafe.com/

IG Post

High Camp

Lake Tahoe

https://squawalpine.com/high-

camp-experience

IG Post

Tahoe Getaway Cafe

Lake Tahoe

http://getawaycafetahoe.com/

IG Post

Tahoe House

Lake Tahoe

https://www.tahoe-house.com/

IG Post

The Landing

Lake Tahoe

https://www.thelandingtahoe.com/

IG Post

First Street Alehouse

Livermore

https://www.firststreetalehouse.

com/

IG Post

A Moveable Feast

http://moradaeats.com/

IG Post/Video Content

Flako's Tacos

https://www.flakostakos.com/

IG Post

Flight Lounge

Lodi

IG Post

Frosted Flour Cakery

https://frostedflour.com/

IG Post

Hop N' Smokehouse

Lodi

IG Post

Michael David Winery

Lodi

https://michaeldavidwinery.com/

IG Post

Star Donuts

Lodi

IG Post

Towne House

Lodi

https://winerose.com/the-

restaurant

IG Post

Mia's Brick Oven Pizza & **Specialties**

Long Barn

http://www.mias.com/PagesNEW/

index.php

Pier 76 Fish Grill

Long Beach

https://www.pier76fishgrill.com/

IG Post

IG Post

The Attic on Broadway

Long Beach http://www.theatticonbroadway.

com/ IG Post/Video Content

High Hand Cafe

Loomis

https://www.highhandnurserv.

com/taste-the-cafe/

IG Post

Bob's Well Bread

Los Alamos

https://www.bobswellbread.com/

IG Post

800 Degrees

Los Angeles

https://800degrees.com/

IG Post

A Girl and Her Food

Los Angeles

IG Post

A.O.C.

Los Angeles

https://aocwinebar.com/index.html

IG Post

Afters Ice Cream

Los Angeles

https://www.aftersicecream.com/

IG Post

Beauty & Essex

Los Angeles

https://beautyandessex.com/

IG Post

Blu Jam Cafe

Los Angeles

https://www.blujamcafe.com/

IG Post

BS Taqueria

Los Angeles IG Post

Cento Pasta Bar

Los Angeles

https://centopasta.com/ IG Post

Commisary Los Angeles

IG Post

Eaaslut Los Angeles

http://www.eggslut.com/ IG Post/Video Content

75

Father's Office

Los Angeles

https://fathersoffice.com/

IG Post

Guisado's

Los Angeles

http://www.guisados.co/

IG Post/Video Content

Jon & Vinny's

Los Angeles

https://www.jonandvinnys.com/

IG Post

Le Pain Quotidien

Los Angeles

https://www.lepainquotidien.com/

us/en/

IG Post

Los Angeles

IG Post

Michael's Pizzeria

Los Angeles

IG Post

Mohawk

Los Angeles

https://www.mohawk.la/

IG Post

Petit Trois

Los Angeles

https://petittrois.com/

IG Post

Republique

Los Angeles

https://republiquela.com/

IG Post

Sidecar

Los Angeles

IG Post

Sgirl

Los Angeles

https://sqirlla.com/

IG Post

Urth Caffe

Los Angeles

https://www.urthcaffe.com/

IG Post

Wurstkuche

Los Angeles

https://www.wurstkuche.com/

IG Post

South Gate Brew Co.

Madera County

https://southgatebrewco.com/

IG Post

Mimi's Cookie Bar (now called Dessert'D)

Mammoth

https://www.dessertd.com/

IG Post

The Eatery

Mammoth

https://mammothbrewingco.com/ eatery/

IG Post

The Lakefront

Mammoth

https://www.lakefrontmammoth.

com/

IG Post

Manhattan Beach Post

Manhattan Beach

http://www.eatmbpost.com/

IG Post

Strand House

Manhattan Beach

https://www.thestrandhousemb.

com/

IG Post

Salt

Marina Del Rey

https://www.marinadelreyhotel. com/SALT-restaurant-and-bar

IG Post

Hog Island Oyster Co.

Marshall

https://hogislandoysters.com/

IG Post/Video Content

Nick's Cove

Marshall

https://nickscove.com/

IG Post

Cafe Beaujolais

Mendocino

https://www.cafebeaujolais.com/

IG Post/Video Content

Chocolate Haus

Mendocino

IG Post

Frankie's

Mendocino

http://frankiesmendocino.com/

IG Post

Good Life Cafe

Mendocino

http://www.goodlifecafemendo. com/menu.html

IG Post

MacCallum House

Mendocino

https://www.maccallumhouse.

com/

IG Post

Mendocino Chocolate Company

Mendocino

http://www.mendocino-chocolate.

com/

IG Post

Mendocino Market

Mendocino

http://www.mendocino. com/?id=425

IG Post

Equator Coffees

Mill Valley

https://www.equatorcoffees.com/

IG Post

Honeymoon Ice Cream

Mill Valley

http://honeymoonicecream.com/

IG Post

Kitchen Sunnyside

Mill Valley http://kitchensunnyside.com

IG Post

Sweetwater Music Cafe

Mill Valley

https://www.sweetwatermusichall.

IG Post

Bagel Bakery

com/cafe/

Monterev

http://www.thebagelbakery.com/

IG Post

Crystal Fish

Monterev

http://crystalfishmonterey.com/

IG Post

Domenico's

Monterey

http://www.domenicosmonterev.

com/

IG Post

Esteban Monterey

https://www.hotelcasamunras.

com/dining

IG Post

Grotto

Monterey

 $http:/\!/www.oldfishermansgrotto.$

com/index.htm

IG Post

Paris Bakery

Monterey

http://parisbakery.us/

IG Post

Peter B's Brewpub

Monterey

https://www.portolahotel.com/

peter-bs-brewpub

IG Post

Restaurant 1833

Monterey

Caffe Trieste

· · ·

Monterey http://coffee.caffetrieste.com/

IG Post

Phil's Fish Market

Moss Landing

http://philsfishmarket.com/

IG Post/Video Content

Alchemy Cafe

Aicheniy

Murphys

http://alchemymurphys.com/ IG Post

Aria Bakery Murphys

IG Post **Doke**

Murphys IG Post

Lila and Sage

Murphys https://lilaandsage.com/

The Red Apple

Murphys

http://www.theredapplebunch.

IG Post/Video Content

Fieldwork

Napa

https://fieldworkbrewing.com/

IG Post

Oxbow

Napa

https://oxbowpublicmarket.com/

Video Content

Alexis Baking Company

Napa Valley

http://www.abcnapa.com/

IG Post

Angele

Napa Valley

 $https:/\!/www.angelerestaurant.$

com/ IG Post

Artesa Winery

Napa Valley

https://www.artesawinery.com/

IG Post/Video Content

Boon Fly Cafe

Napa Valley

http://www.boonflycafe.com/

IG Post

Brix

Napa Valley

https://www.brix.com/

IG Post

Ca' Momi

Napa Valley

http://www.camomiwinery.com/

IG Post

Domaine Carneros

Napa Valley

https://www.domainecarneros.

com/

IG Post

Frati Gelato Cafe

Napa Valley

IG Post

Gott's Roadside

Napa Valley

https://www.gotts.com/

IG Post/Video Content

La Toque

Napa Valley

https://latoque.com/

IG Post

Mango On Main

Napa Valley

https://www.mangoonmain.com/

IG Post

Melted

Napa Valley

https://www.meltednapavalley.

com/

IG Post

Model Bakery

Napa Valley

https://www.themodelbakery.com/

IG Post

Mustards

Napa Valley

http://mustardsgrill.com/

IG Post/Video Content

The Pear

Napa Valley

IG Post

South Pine Cafe

Nevada City

https://www.southpinecafe.com/

IG Post

Babette's

Newport Beach

https://www.

babettesnewportbeach.com/

IG Post

Crow Burger Kitchen

Newport Beach

IG Post

Sgt. Pepperoni's Pizza Store

Newport Beach

http://sgtpepps.com/

IG Post

The Waffle Affair

Newport Beach

IG Post

Blue Bottle Coffee

Oakland

https://bluebottlecoffee.com/

IG Post

Brown Sugar Kitchen

Oakland

http://www.brownsugarkitchen.

com/

IG Post/Video Content

Calavera

Oakland

https://calaveraoakland.com

IG Post

Chop Bar

Oakland

http://www.oaklandchopbar.com/

IG Post

Desco

Oakland

IG Post

Donut Savant

Oakland

http://www.donutsavant.com/

IG Post

Drake's Beer

Oakland

https://drinkdrakes.com/

IG Post

Fentons Creamery

Oakland

https://www.fentonscreamery.

com/

Homeroom

Oakland

https://homeroom510.com/

IG Post

Hopscotch

Oakland

https://www.hopscotchoakland.

IG Post

Nido

Oakland

http://www.nidooakland.com/

IG Post

Ramen Shop

Oakland

https://www.ramenshop.com/

IG Post/Video Content

Smitten Ice Cream

Oakland

https://www.smittenicecream.com/

IG Post

Oakville Grocerv

Oakville

https://www.oakvillegrocery.com

IG Post

Haven Gastropub

Orange

https://www.havencraftkitchen.

com/

IG Post

Fresh and Fab Cafe

Oxnard

https://www.myfreshandfabulous.

com/

IG Post

Waterside Restaurant & Wine Bar

Oxnard

https://watersidechannelislands.

com/

Jeninni Kitchen + Wine Bar

Pacific Grove

https://www.ieninni.com/

IG Post

Cheekv's

Palm Springs

http://cheekysps.com/

IG Post/Video Content

Elmer's

Palm Springs https://eatatelmers.com/

IG Post

Ernest Coffee

Palm Springs

https://www.ernestcoffee.com/ IG Post

Great Shakes

Palm Springs

https://www.greatshakes.com/ IG Post

Mister Parker's

Palm Springs

https://www.parkerpalmsprings.

com/food-and-drink/
IG Post/Video Content

,

Norma's

Palm Springs https://www.parkerpalmsprings.

com/food-and-drink/ IG Post Pho 533

Palm Springs

https://533vietfusion.com/

IG Post

Rick's Dessert Diner

Palm Springs

IG Post

The Tropicale

Palm Springs

https://apps.thetropicale.com/

IG Post

The Venue Sushi Bar

Palm Springs

https://thevenuepalmdesert.com/

IG Post

Bird Dog

Palo Alto

https://birddogpa.com/

IG Post

Reposado

Palo Alto

http://www.reposadorestaurant.

com/

IG Post

Lavender & Honey

Pasadena

https://lavenderandhoneyespresso.

com/

IG Post

Modan

Pasadena

https://modanramen.com/

IG Post

Pie'n Burger

Pasadena

http://pienburger.com/

IG Post

Russell's

Pasadena

http://russels.juisyfood.com/

IG Post

Union Restaurant

Pasadena

http://unionpasadena.com/

IG Post

Fish Gaucho

Paso Robles

http://www.fishgaucho.com/

IG Post

Kitchenette Templeton

Paso Robles

http://kitchenettetempleton.com/

IG Post

Sticks

Pebble Beach

https://www.pebblebeach.com/dining/sticks/

IG Post

The Bench

Pebble Beach

https://www.pebblebeach.com/

dining/the-bench/

IG Post

Fusillo Foto

Pismo Beach

IG Post

Old West Cinnamon Rolls

Pismo Beach

https://oldwestcinnamonrolls.com/

IG Post

Pismo Fish & Chips

Pismo Beach

http://pismofishandchips.com/

IG Post

Splash Cafe

Pismo Beach

https://www.splashcafe.com/

IG Post/Video Content

Surfside Donuts

Pismo Beach

https://www.surfsidedonuts.com/

IG Post

Tomasko Salt Water Taffy

Pismo Beach

IG Post

Bovine Bakery

Point Reyes Station

http://www.bovinebakeryptreyes.

IG Post

Cowgirl Creamery

Point Reyes Station

https://www.cowgirlcreamery.com/

IG Post/Video Content

Station House Cafe

Point Reyes Station

https://stationhousecafe.com/

IG Post

The Palace Market

Point Reyes Station

https://palacemarket.com/ IG Post

Toby's Coffee Bar

Point Reyes Station

https://www.tobysfeedbarn.com/

IG Post
Nelson's

Rancho Palos Verdes

https://www.terranea.com/dining/

IG Post

Fall River Brewing

nelsons

Reddina

https://www.fallriverbrewing.com/

IG Post

Sweet Spot

Redding

IG Post

The Chicken Shack

Redding

https://www.chickenshacknorcal.

com/

IG Post

Wilda's Grill

Redding

https://wildasgrill.com/ IG Post/Video Content

Wildcard Brewing Co.

Reddina

https://wildcardbrewingco.com/

IG Post

Locale 90

Redondo Beach http://locale90.com/

IG Post

Polly's at the Pier

Redondo Beach

IG Post

Health's Kitchen

Riverside

IG Post

Amaro Bistro

Sacramento IG Post

Azul

Sacramento

IG Post

Bacon and Butter

Sacramento

http://baconandbuttersac.com/

IG Post/Video Content

Blackbird

Sacramento

IG Post

Block Butcher

Sacramento IG Post

Bombay Bar & Grill

Sacramento

https://www.bombaybarngrill.com/

IG Post

Bottle and Barlow

Sacramento

https://bottleandbarlow.com/

IG Post/Video Content

Boy's Bakery

Sacramento

IG Post

Brasserie Capitale

Sacramento https://brasseriecapitale.com/

IG Post

Cafe Dantorels

Sacramento

http://www.cafedantorels.com/

IG Post

Cafeteria 15L

Sacramento

http://cafeteria15l.com/

IG Post

Canon

Sacramento

https://canoneastsac.com/ IG Post

Chando's Tacos

Cilaliuo 3 la

Sacramento

https://chandostacos.com/ IG Post

IG Post

IG Post

Formoli's Bistro Sacramento

Frank Fats
Sacramento

https://frankfats.com/

Ginger Elizabeth

Sacramento

https://gingerelizabeth.com/ IG Post Gogi's Korean BBQ

Sacramento

http://www.gogisbbq.com/

IG Post

Hawks Provisions

sacramento

http://www.hawkspublichouse.

com/

IG Post

Hock Farm

Sacramento

IG Post

Hot Italian

Sacramento

http://www.hotitalian.net/

IG Post

Iron Grill

Sacramento

http://irongrillsac.com/

IG Post

Iron Horse Tavern

Sacramento

http://ironhorsetavern.net/

IG Post

Kru

Sacramento

https://www.krurestaurant.com/

IG Post/Video Content

La Vendita

Sacramento

http://www.lavenaditasac.com/

IG Post

Low Brau

Sacramento

http://www.lowbrausacramento.

com/

IG Post

Magpie Cafe

Sacramento

https://magpiecafe.com/

IG Post/Video Content

Marie's Donuts

Sacramento

Video Content

Masullo

Sacramento

https://www.masullopizza.com/

IG Post

Mother

Sacramento

https://www.mothersacramento.

com/

IG Post/Video Content

Nopalito's

Sacramento

http://nopalitoscafe.com/

IG Post

ОВО

Sacramento

https://oboitalian.com/

IG Post

Old Soul Co.

Sacramento

https://oldsoulco.com/

IG Post

One Speed Pizza

Sacramento

https://www.onespeedpizza.com/

IG Post

Orphan Breakfast House

Sacramento

http://www.orphanbreakfast.com/

IG Post

Paragary's

Sacramento

https://www.paragarysmidtown.

com/

IG Post

Rick's Dessert Diner

Sacramento

http://ricksdessertdiner.com/

IG Post

Ruhstaller BMT

Sacramento

https://ruhstallerbeer.com/

Video Content

Saddlerock

Sacramento

IG Post

Shady Lady

Sacramento

https://www.shadyladybar.com/

IG Post

Shoki Ramen House

Sacramento

http://shokiramenhouse.com/

Video Content

Skool on K

Sacramento

IG Post

Slightly Skewed

Sacramento

com/

https://www.slightlyskewedtruck.

IG Post

South

Sacramento

http://www.weheartfriedchicken.

com/ IG Post

Taste of Thai

Sacramento

http://www.tasteofthaisac.com/

IG Post

Temple Coffee

Sacramento

https://templecoffee.com/

IG Post/Video Content

The Parlor Ice Cream

Sacramento

https://www.theparloricecream.

com/ IG Post

The Porch

Sacramento

http://www.

theporchrestaurantandbar.

com/

IG Post

Trailside Cafe

Sacramento

IG Post

V. Miller

Sacramento

https://www.vmillermeats.com/ IG Post

Vic's Ice Cream

Sacramento

http://vicsicecream.com/

IG Post

Yard House

Sacramento

https://www.yardhouse.com/home

IG Post

Yoichi's

Sacramento

http://www.yoichis.com/

Video Content

10 Barrel Brewing Co.

San Diego

https://10barrel.com/pub/sandiego/

IG Post

Avant

San Diego

https://www.ranchobernardoinn.

com/dine/avant/

IG Post

Backyard

San Diego

https://www.backyardpb.com/

IG Post

Bankers Hill

San Diego

https://www.bankershillsd.com/

IG Post

Barra Barra Saloon

San Diego

https://barrabarrasaloon.com/

IG Post

Bleu Boheme

San Diego

http://www.bleuboheme.com/

IG Post

Blue Point

San Diego

https://www.cohnrestaurants.com/ bluepoint

IG Post

Bracero Cocina San Diego

IG Post

Burger Lounge

San Diego

https://www.burgerlounge.com/ IG Post

Cafe Chloe

San Diego

IG Post Cannonball

San Diego

https://www.cannonballsd.com/ IG Post

Carnitas Snack Shack

San Diego

http://carnitassnackshack.com/

Comun Kitchen & Tavern

San Diego IG Post

Donut Bar

San Diego

https://donutbar.com/ IG Post/Video Content

Draft

San Diego IG Post

Elixir Espresso Bar

San Diego

http://www.elixirespressobar.com/ IG Post

Farmer's Bottega

San Diego

http://www.farmersbottega.com/ IG Post

Galaxy Taco

San Diego

https://www.galaxytaco.com/ IG Post/Video Content

Great Maple

San Diego

https://thegreatmaple.com/sdmenu/

IG Post

Grinds & Vines Coffee Bar

San Diego

https://grindsandvine.com/

IG Post

Half Door Brewing Co.

San Diego

http://www.halfdoorbrewing.com/ IG Post

Hodads

San Diego

https://hodadies.com/

IG Post

House of Blues

San Diego

http://www.houseofblues.com/

IG Post

Ironside Fish & Oyster

San Diego

https://ironsidefishandoyster.com/ IG Post

Juniper and Ivy

San Diego

https://www.juniperandivy.com/

IG Post

Kettner Exchange

San Diego

https://www.kettnerexchange.

IG Post

La Playa Taco Shop

San Diego

http://www.laplayatacoshop.com/

IG Post

Local's

San Diego

https://thelocalsandiego.com/

IG Post

Oscar's Mexican Seafood

San Diego

http://www.oscarsmexicanseafood.

IG Post

Prep Kitchen

San Diego

https://www.prepkitchen.com/

IG Post

Provisional

San Diego

https://www.pendryhotels.com/san-diego/dining/provisional/

IG Post

Puesto

San Diego

https://eatpuesto.com/

IG Post

Queenstown

San Diego

https://queenstownpublichouse.

com/ IG Post

Sirena Cocina

San Diego

IG Post

Tajima

San Diego http://tajimasandiego.com/

IG Post

The Crack Shack

San Diego

https://www.crackshack.com/

IG Post

The Patio

San Diego

https://www.thepatioongoldfinch.

IG Post

The Underbelly

San Diego

https://godblessunderbelly.com/

IG Post

US Grant Hotel

San Diego

https://www.marriott.com/hotels/ travel/sanlc-the-us-grant-aluxury-collection-hotel-san-

diego/ IG Post

Watergrill

San Diego

home.html

http://www.watergrill.com/wgsd/

IG Post

WhisknLadle Bistro & Bar

San Diego

https://www.whisknladle.com/

IG Post

5A5 Steak Lounge

San Francisco

http://5a5stk.com/#reserve

IG Post

Aina

San Francisco

http://www.ainasf.com/

IG Post

San Francisco

https://www.restaurantanzu.com/

IG Post

Bacon Bacon

San Francisco https://www.baconbaconsf.com/

IG Post

Bi Rite Creamery

San Francisco

https://biritemarket.com/

creamery/ IG Post

Blowfish Sushi

San Francisco

IG Post

Boba Guys

San Francisco

http://www.bobaquvs.com/

IG Post

Brass Tacks

San Francisco

http://brasstackssf.com/ IG Post

Bunmee

San Francisco

http://www.bunmee.co/

IG Post

Craftsman and Wolves

San Francisco

https://www.craftsman-wolves.

com/

IG Post

Crustacean

San Francisco

http://www.crustaceansf.com/

IG Post/Video Content

Curry Up Now

San Francisco

http://www.curryupnow.com/

IG Post

Dandelion

San Francisco

https://www.dandelionchocolate.

IG Post

Delfina

San Francisco http://www.delfinasf.com/

IG Post

Dirty Habit

Direy masic

San Francisco

http://www.dirtyhabitsf.com/ IG Post

Dosa

San Francisco

https://www.dosasf.com/

IG Post

Dynamo Donut

San Francisco

https://dynamodonut.com/

IG Post

Flour and Water

San Francisco

https://www.flourandwater.com/

Fog Harbor

San Francisco

https://fogharbor.com/

IG Post

Frances

San Francisco

https://www.frances-sf.com/

IG Post

Glaze

San Francisco

https://www.glaze.com/

IG Post

Hops and Hominy

San Francisco

http://www.hopsandhominy.com/

IG Post

House of Nanking

San Francisco

https://houseofnanking.net/

IG Post/Video Content

Kara's Cupcake

San Francisco

https://karascupcakes.com/

IG Post

La Mar

San Francisco

https://lamarsf.com/

IG Post

Liho Liho Yacht Club

San Francisco

https://liholihoyachtclub.com/

IG Post

Marlowe

San Francisco

https://marlowesf.com/

IG Post

Media Noche

San Francisco

https://www.medianochesf.com/

IG Post

Mission Rock

San Francisco

https://sfport.com/missionrock

IG Post

Mr. Holmes Bakehouse

San Francisco

http://mrholmesbakehouse.com/

IG Post/Video Content

Myriad Gastro Pub San Francisco

https://www.myriadsf.com/

IG Post

0 1 030

Outerlands

San Francisco

http://outerlandssf.com/

IG Post

Panaderia La Mexicana

San Francisco

IG Post

Philz Coffee

San Francisco

https://www.philzcoffee.com/

IG Post

Pizzeria Delfina

San Francisco

https://pizzeriadelfina.com/

IG Post

Plow

San Francisco

https://www.eatatplow.com/

IG Post

Roam

San Francisco

http://www.roamburgers.com/

IG Post

Salumeria

San Francisco

https://salumeriasf.com/

IG Post

Sidewalk Juice

San Francisco

http://sidewalkjuice.com/

IG Post

Smitten Ice Cream

San Francisco

https://www.smittenicecream.com/

IG Post

Split

San Francisco

https://www.spliteats.com/

IG Post

State Bird Provisions

San Francisco

https://statebirdsf.com/

IG Post

San Francisco

https://www.strawsf.com/

IG Post

Sugarfina

San Francisco

https://www.sugarfina.com/

IG Post

Sushirrito

San Francisco

https://www.sushirrito.com/

IG Post

Tartine Bakery

San Francisco

https://www.tartinebakery.com/

IG Post

The American, Spicy Pie, Tacolicious

San Francisco

IG Post

The Bird

San Francisco

https://thebirdsf.com/

IG Post

The Brixton

San Francisco

https://www.brixtonsf.com/

IG Post

The Lunch Pad

San Francisco

http://www.thelunchpadsf.com/

IG Post

The Riddler

San Francisco

https://www.theriddlersf.com/

IG Post

Tony's Pizza

San Francisco

https://tonyspizzanapoletana.com/

IG Post

Vive La Tarte

San Francisco

https://vivelatarte.com/ IG Post

Wavfare Tavern

San Francisco

http://wayfaretavern.com/

IG Post

Western Addition

San Francisco

IG Post

B Patisserie

San Francisco

https://bpatisserie.com/ IG Post

Back A Yard

San Jose

https://www.backayard.net/

IG Post

Deluze Eat Drink

San Jose IG Post **Fairmont San Jose**

San Jose

https://www.fairmont.com/san-

jose/

IG Post

Fountain Restaurant

San Jose

https://www.fairmont.com/

san-jose/dining/fountainrestaurant/

IG Post

Holy Cannoli

San Jose

http://www.holycannolisj.com/

IG Post

SloDoCo Donuts

San Louis Obispo

http://www.slodoco.com/ IG Post

Apple Farm Inn

San Luis Obispo

https://www.applefarm.com/

IG Post

Big Sky Cafe

San Luis Obispo

http://bigskycafe.com/

IG Post

Eat Chronic Tacos

San Luis Obispo

http://www.chronictacos.com/

http://w

Frank's Famous Hot Dogs

San Luis Obispo

IG Post

Luna Red

San Luis Obispo

http://www.lunaredslo.com/ IG Post

Madonna Inn

San Luis Obispo

https://www.madonnainn.com/

IG Post/Video Content

Milestone Tavern

San Luis Obispo

https://www.milestonetavern.com/ IG Post

Novo

San Luis Obispo

https://www.novorestaurant.com/ IG Post

Raku Ramen

San Luis Obispo

http://www.raku-ramen.com/ IG Post

Scout Coffee

San Luis Obispo

https://scoutcoffeeco.com/ IG Post

Seeds

San Luis Obispo

http://www.seedsongarden.com/ IG Post

The Cuban Press

San Luis Obispo

IG Post

The Daily Batch

San Luis Obispo

http://www.batchslo.com/

IG Post

Donut Friend

San Luis Obispo

IG Post

Sol Food

San Rafael

https://www.solfoodrestaurant.

IG Post

Backvard Bowls

Santa Barbara

http://www.backyardbowls.com/ IG Post/Video Content

Crushcakes Cafe

Santa Barbara

http://crushcakes.com/ IG Post/Video Content

Empty Bowl Noodle

Santa Barbara

http://www.emptybowlnoodle.

IG Post/Video Content

Enjoy Cupcakes

Santa Barbara

http://enjoycupcakes.com/ IG Post

Finch and Fork

Santa Barbara

https://finchandforkrestaurant.

IG Post

Helena Avenue Bakery

Santa Barbara

https://www.helenaavenuebakery.

IG Post

La Super-Rica

Santa Barbara

IG Post

Lilac Patisserie

Santa Barbara

http://lilacpatisserie.com/

Lilly's Taqueria

Santa Barbara

http://lillystacos.com/

IG Post

Lucky Penny

Santa Barbara

http://www.luckypennysb.com/

IG Post

McConnell's Ice Creams

Santa Barbara

https://mcconnells.com/

IG Post/Video Content

On the Alley

Santa Barbara

https://www.onthealley.com/ IG Post

Rori's Creamery

Santa Barbara

https://www.rorisartisanalcreamery.

IG Post

San Ysidro Ranch

Santa Barbara

http://www.sanysidroranch.com/ IG Post

Santa Barbara Shellfish Co.

Santa Barbara

http://shellfishco.com/

IG Post

Summerland Beach Cafe

Santa Barbara

http://www.summerlandbeachcafe.

IG Post

Tacqueria Cuernavaca

Santa Barbara

Video Content

The Endless Summer Bar Cafe

Santa Barbara

https://www.chuckswaterfrontgrill. com/the-endless-summer-barcafe

IG Post

The Hungry Cat

Santa Barbara

IG Post/Video Content

Tupelo Junction Cafe

Santa Barbara

IG Post

Aquarius

Santa Cruz

https://www.dreaminnsantacruz. com/santa-cruz-restaurants/ aguarius

IG Post

Chill Out Cafe

Santa Cruz

IG Post

Cremer House

Santa Cruz

http://www.cremerhouse.com/

IG Post

Oak and Rye

Santa Cruz

http://www.oakandryepizza.com/

IG Post

Pono Hawaiian Grill

Santa Cruz

http://www.ponohawaiiangrill.com/site/

IG Post

Saturn Cafe

Santa Cruz

https://saturncafe.com/

IG Post/Video Content

Shadowbrook

Santa Cruz

https://www.shadowbrookcapitola.com/

IG Post/Video Content

Ashland Hill

Santa Monica

https://www.ashlandhill.com/

IG Post

Bay Cities Italian Deli

Santa Monica

https://order.bcdeli.com/

IG Post/Video Content

Blue Plate

Santa Monica

http://www.blueplatesantamonica.

IG Post

Creams and Dreams

Santa Monica

http://creamsdreams.com/

IG Post

Fia

Santa Monica

http://www.figsantamonica.com/

IG Post

Lemonade

Santa Monica

https://www.lemonadela.com/

IG Post

Rori's Creamery

Santa Monica

https://www.rorisartisanalcreamery.

com/

Rosti Tuscan Kitchen

Santa Monica

https://www.rostituscankitchen.

com/ IG Post

Sidecar Doughnuts

Santa Monica

https://www.sidecardoughnuts.

com/ IG Post

Stefano's Pizzeria

Santa Monica

Sweetfin

Santa Monica

https://www.sweetfin.com/ IG Post/Video Content

The Hive

Santa Monica

http://www.thehivesm.com/

IG Post

The Penthouse

Santa Monica

https://www.thehuntleyhotel.com/penthouse

IG Post

The Taco Teca

Santa Monica

IG Post

Watergrill

Santa Monica

http://www.watergrill.com/

IG Post

Russian River

Santa Rosa

https://russianriverbrewing.com/ IG Post/Video Content

The Spinster Sisters

Santa Rosa

http://thespinstersisters.com/

Barrel House Tavern

Sausalito

https://barrelhousetavern.com/ IG Post

The Lighthouse Cafe

Sausalito

http://www.lighthouse-restaurants.com/

IG Post

Barrio

Sebastopol

https://thebarlow.net/tenants/ barrio/

IG Post

Paula's Pancake House

Solvang

http://www.paulaspancakehouse.

IG Post

The Landsby

Solvang

https://thelandsby.com/

IG Post

Ledson Winery

Sonoma

https://ledson.com/ Video Content

Sunflower Cafe

Sonoma

http://www.sonomasunflower.com/ IG Post

The Fremont Diner

Sonoma

http://www.thefremontdiner.com/ IG Post/Video Content

The Gables

Sonoma

https://www.thegablesinn.com/ IG Post

The Girl and The Fig

Sonoma

https://www.thegirlandthefig.com/ IG Post/Video Content

Cold Water Brewery

South Lake Tahoe

http://www.

tahoecoldwaterbrewery.com/

IG Post

Culinary Institute of America Grevstone

St. Helena

https://www.ciachef.edu/ciacalifornia/

IG Post/Video Content

Goose and Gander

St Helena

https://www.goosegander.com/

IG Post

Raymond Winery

St. Helena

https://raymondvineyards.com/

IG Post

Parside Cafe

Stinson Beach

https://www.parksidecafe.com/

IG Post

Bella Vista Cucina

Stockton

https://bellavistastockton.com/

IG Post

French 25

Stockton

IG Post

Kyodai

Stockton

IG Post

Mama's Pho and Sandwiches

Stockton IG Post

Market Tavern

Stockton

http://www.markettavernstk.com/

IG Post

Midgley's Public House

Stockton

https://www.midgleyspublichouse.

IG Post/Video Content

Midtown Creperie

Stockton

https://midtowncreperie.com/

IG Post

Miguel's Mexican Restaurant

Stockton

IG Post

Rita's

Stockton

https://www.ritasice.com/store/ stockton/

IG Post

Squeeze Burger

Stockton

http://www.squeezeburger.com/

IG Post

The Orange Works Cafe

Strathmore

http://theorangeworkscafe.com/

IG Post/Video Content

Fire Sign Cafe

Tahoe City

https://www.firesigncafe.com/

Video Content

West Shore Market

Tahoe City

https://www.westshoremarket.

com/

Video Content

Avensole Winery

Temecula

http://www.avensolewinery.com/

IG Post

Cork Fire Kitchen

Temecula

https://temeculacreekinn.com/ temecula-restaurants/

IG Post

E.A.T. Marketplace

Temecula

https://eatmarketplace.com/

IG Post

Fazeli Cellars

Temecula

http://www.fazelicellars.com/

IG Post

Robert Renzoni Winery

Temecula

https://robertrenzonivineyards.

IG Post

Skewers of Temecula

Temecula

http://www.skewersoftemecula.

com/

IG Post

Wilson Creek Winery

Temecula

https://www.wilsoncreekwinery.

com/

IG Post/Video Content

Marty's Cafe

Truckee

https://martyscafetruckee.com/

IG Post

Moody's Bistro Bar & Beats

http://www.moodysbistro.com/

Truckee

Video Content

Terrace Restaurant & Bar

Truckee https://squawalpine.com/events-

things-do/terrace-restaurantbar

Video Content

Rad Coffee Co.

Upland

https://radcoffeeco.com/ IG Post

Backdoor Bistro

Vacaville

https://www.backdoorbistro.com/

Buddha Thai Bistro

Vacaville

https://www.buddhathaibistro.net/

IG Post

Spice Thai

Vacaville

https://www.spicethai-vacaville. com/

IG Post

Andria's Seafood

Ventura

https://www.andriasseafood.com/

IG Post

Cafe Nouveau

Ventura

http://www.cafenouveau.net/

IG Post

Fluid State

Ventura

http://www.fluidstatebeer.com/

Video Content

Paradise Pantry

Ventura

https://www.paradisepantry.com/

Video Content

Rumfish Y Vino

Ventura

http://www.rumfishyvinoventura.

com/

IG Post

Scratch

Ventura

https://scratchsandwiches.com/

IG Post

Seaward Fish and Chips

Ventura

IG Post

Stokey Coffee

Ventura IG Post

The Jolly Oyster

Ventura

https://thejollyoyster.com/

IG Post/Video Content

Tierra Sur

Ventura

http://tierrasuratherzog.com/

IG Post

Ventiki

Ventura

http://www.ventikiloungeandlanai.

com/ IG Post

Alfred

West Hollywood https://alfred.la/

IG Post/Video Content

Au Fudge

West Hollywood

IG Post

Connie & Ted's

West Hollywood

https://www.connieandteds.com/

IG Post/Video Content

EP LP

West Hollywood

https://www.eplosangeles.com/

IG Post

Shake Shack

West Hollywood

https://www.shakeshack.com/ location/west-hollywood/

IG Post

The Assembly Cafe

West Hollywood

http://www.theassemblycafe.com/

IG Post

Verve Coffee

West Hollywood

https://www.vervecoffee.com/

pages/melrose-avenue

IG Post

Yeastie Boys Bagels

West Hollywood

http://yeastieboysbagels.com/

IG Post

Paul Martin's

Westlake Village

https://paulmartinsamericangrill. com/locations/westlake-

village-restaurant/

IG Post

El Paisan

Woodland

IG Post

Majestic Yosemite Hotel

Yosemite

https://www.travelyosemite. com/lodging/the-majestic-

yosemite-hotel/

IG Post/Video Content

The Mountain Room

Yosemite

https://www.yosemite.com/ restaurants-dining/mountain-

room-restaurant-2/

IG Post

Addendum

Yountville

https://www.thomaskeller.com/ addendum

Video Content

Bouchon

Yountville

https://www.thomaskeller.com/

bouchonyountville

IG Post

The French Laundry

Yountville

https://www.thomaskeller.com/tfl

IG Post

Dhillon's Pizza

Yuba City

http://www.dhillonspizza.com/

IG Post/Video Content

Justin's Kitchen

Yuba City

https://www.justins-kitchen.com/

IG Post

Kringle Donuts

Yuba City

IG Post

Mama Chiquita Bakery

Yuba City

IG Post

Midtown Grill

Yuba City

http://www.midtowngrillyc.com/

IG Post

The Cookie Tree

Yuba City

https://www.cookietree.net/

FEATURED CHEFS IN CULINARY PROGRAMMING

Aaron Meneghelli, Chef

FARM

Carneros Resort and Spa, Napa

Aaron Petersen, Restaurateur

The Landsby

Solvang

https://thelandsby.com/dining/

Alice Waters. Chef

Chez Panisse

Berkeley

Amar Santana, Chef

Vaca

Costa Mesa

http://www.vacarestaurant.com/

Andrew Cain, Chef

Sante

Fairmont Sonoma Mission Inn and Spa. Sonoma

Andrew Firestone, Winemaker

Firestone Vineyard

Los Olivos

https://www.firestonewine.com/

Ayesha Curry, Chef

International Smoke

San Francisco

Ben Brown, Chef

Bernard Ibarra, Chef

Terranea Resort

Rancho Palos Verdes

https://www.terranea.com/

Bill Harlan, Winemaker

Harlan Estate

Oakville

https://harlanestate.com/

Billy Ngo, Chef

Kru

Sacramento

https://www.krurestaurant.com/

Bob Blumer, Food Network host

http://www.bobblumer.com/

Brandon Hughes, Chef

Wine Cask

Santa Barbara

https://www.winecask.com/

Brian Huskey, Chef

The Tackle Box

Brian Malarkey, Chef

Searsucker

Herringbone

San Diego

Los Angeles

https://searsucker.com/

https://herringboneeats.com/

Caroline Styne, Chef

Lucques

West Hollywood

https://www.lucques.com/

Carolyn Wente, Winemaker

Rosso & Bianco

Geyserville

https://www.

francisfordcoppolawinery.com/ en/our-wines/rosso-bianco/

Casey Lane, Chef

The Tasting Room

Venice

Viale dei Romani

West Hollywood

Breva

Downtown Los Angeles

Veranda

Downtown Los Angeles

Charles Phan, Chef

The Slanted Door

San Francisco

https://www.slanteddoor.com/

Chris Cosentino, Chef

Acacia House

St Helena

https://www.marriott.com/hotels/ travel/sfola-las-alcobas-aluxury-collection-hotel-napa-

valley/

Christopher Kostow, Chef

The Restaurant at Meadowood

St. Helena

https://www.

therestaurantatmeadowood.

Corey Lee, Chef

Benu

San Francisco

https://www.benusf.com/

Curtis Stone, Chef

Maude

Beverly Hills

Gwen

Los Angeles

Hollywood

https://www.gwenla.com/

homepage.html

http://www.mauderestaurant.com/

David Kinch

Manresa

Los Gatos

David Mvers. Chef

Douglas Keane, Chef

Cyrus Restaurant

Healdsburg

Duskie Estes, Chef Zazu Kitchen + Farm

Sebastopol

http://zazukitchen.com/

Gabe Garcia, Chef

Tierra Sur

Oxnard

Giada De Laurentiis, Chef

Graham Elliot, Chef

Guy Fieri, Chef

Tex Wasabi's

Santa Rosa

http://texwasabis.com/

Heidi Barrett, Winemaker

Fantesca Estate & Winery

St. Helena

https://fantesca.com/

Helene An, Chef

Crustacean

San Francisco

http://www.crustaceansf.com/

Hyun-Seok Choi, Chef

Hyun-Su Yu, Chef

Jason Fox, Chef

Commonwealth

San Francisco

https://www.commonwealthsf.

com/

Jason Niederkorn, Chef

SO. PA Restaurant

Springs

L'Horizon Resort and Spa, Palm

Javier Plascencia, Chef

Romesco

Bonita

http://romescomexmed.com/

Jeff Jackson, Chef

The Grill

The Lodge at Torrey Pines

Jill Davis, Winemaker

Lambert Bridge

Healdsburg

https://lambertbridge.com/

Jimmy Schmidt, Chef

Morgan's in the Desert

La Quinta Resort, La Quinta

John Cox. Chef

Cultura Comida y Bebida

Carmel

The Bear and Star

Los Olivos

http://thebearandstar.com/

John Stewart, Chef

Zazu Kitchen + Farm

Sebastopol

http://zazukitchen.com/

Jon Shook, Chef

Animal

Los Angeles

https://www.animalrestaurant.

ps://w\ com/

Kathy Fang, Chef

House of Nanking

San Francisco https://houseofnanking.net/

Kathy Joseph, Winemaker Fiddlestix Vineyard

riddiestix

Lompoc www.fiddleheadcellars.com

Kelis, ChefPop Up Restaurants
Los Angles

Leyla Javadov, Chef Cafe 21

Gaslamp Quarter, San Diego

Ludo Lefebvre, Chef

Trois Mec

Los Angeles

https://www.troismec.com/

Manu Feildel, Chef

http://manufeildel.com.au/

Mariano Gonzalez, Cheesemaker

Fiscalini Cheese Co.

Modesto

https://www.fiscalinicheese.com/

Mark Dommen, Chef

One Market

San Francisco

https://onemarket.com/

Matt Stamp, Chef

Compline

Downtown Napa

Michael Chiarello, Chef

Bottega Napa Valley

Yountville

com/

https://www.botteganapavalley.

Michael Cimarusti. Chef

Connie and Ted's

West Hollywood

https://www.connieandteds.com/

Michael Midgley, Chef

Midalev's Public House

Stockton

https://www.midgleyspublichouse. com/

Michael Mina, Chef

Bourbon Steak

Monarch Beach Resort, Dana Point

Michael Tusk, Chef

Quince

San Francisco

http://www.quincerestaurant.com/

Morgan Robinson, Chef

Smoke

Napa

http://www.smokeopenfire.com/

Nathan Linge, Chef

Coastline

L'Auberge Del Mar

Nelson German, Executive Chef/ Owner

alaMar Kitchen

Oakland

https://www.alamaroakland.com/

Pat Kuleto. Winemaker

Kuleto Estate Winery

St. Helena

https://www.kuletoestate.com/

Paul Dolan, Winemaker

Kuleto Estate Winery

St. Helena

https://www.kuletoestate.com/

Paul Draper, Winemaker

Ridge Vineyard

Cupertino

https://www.ridgewine.com/

Penny Davidi, Restaurateur

Peter Fang, Chef

House of Nanking

San Francisco

https://houseofnanking.net/

Randy Lewis. Winemaker

Gargiulo Vineyards

Napa

https://www.gargiulovineyards. com/

Richard Blais, Chef

Juniper & Ivv The Crack Shack

San Diego

Richard Blais, Chef

The Crack Shack

Little Italy, San Diego

Richard Sandoval, Chef

Raya

Ritz-Carlton, Laguna Niguel, Dana Point

Robbie Wilson, Chef

Bird Dog

Palo Alto

Robert Curry, Chef

The Restaurant at Auberge du Soleil

Auberge du Soleil, Napa Valley

Roy Choi, Chef

Kogi BBQ

Los Angeles

http://kogibbq.com/

Santiago Campa, Chef

Donut Bar

San Diego

https://donutbar.com/

Sedeuk Oh. Chef

Stéphane Tréand, Chef

ST Patisserie Chocolat

Costa Mesa

http://thepastryschool.org/about/ st-patisserie-chocolate

Stephanie Izard, Chef

Steve Litke, Chef

Farmhouse

Farmhouse Inn, Forestville, Sonoma County

Suzanne Goin, Chef

Lucques

West Hollywood

https://www.lucques.com/

Tanya Holland, Chef

Brown Sugar Kitchen

Oakland

http://www.brownsugarkitchen. com/

Thomas Keller, Chef

The French Laundry

Yountville

https://www.thomaskeller.com/tfl

Tony Adams, Chef

Murray Circle

Cavallo Point. Sausalito

Travis Lett, Chef

Gjusta

Gjelina

Venice Beach

Venice Beach

Trey Foshee, Executive Chef

George's at the Cove

La Jolla

https://www.georgesatthecove. com/

Tyler Florence, Chef

Wayfare Tavern

San Francisco

http://wayfaretavern.com/

Vatche Moukhtarian, Chef

Cracked Pepper Bistro

Fresno

https://www.crackedpepperbistro. com/

Vincent Lesage, Executive Chef

Bacara Resort & Spa

Santa Barbara

http://www.ritzcarlton.com/en/ hotels/california/santa-barbara

Vinny Dotolo, Chef

Animal

Los Angeles

com/

https://www.animalrestaurant.

William Bradley, Chef

Addison

Fairmont Grand Del Mar

Wolfgang Puck, Chef

Spago

Beverly Hills

https://wolfgangpuck.com/dining/ spago-2/

Yoichi, Chef

Yoichi's

Santa Barbara

ndsby.com/dining/

http://www.yoichis.com/





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